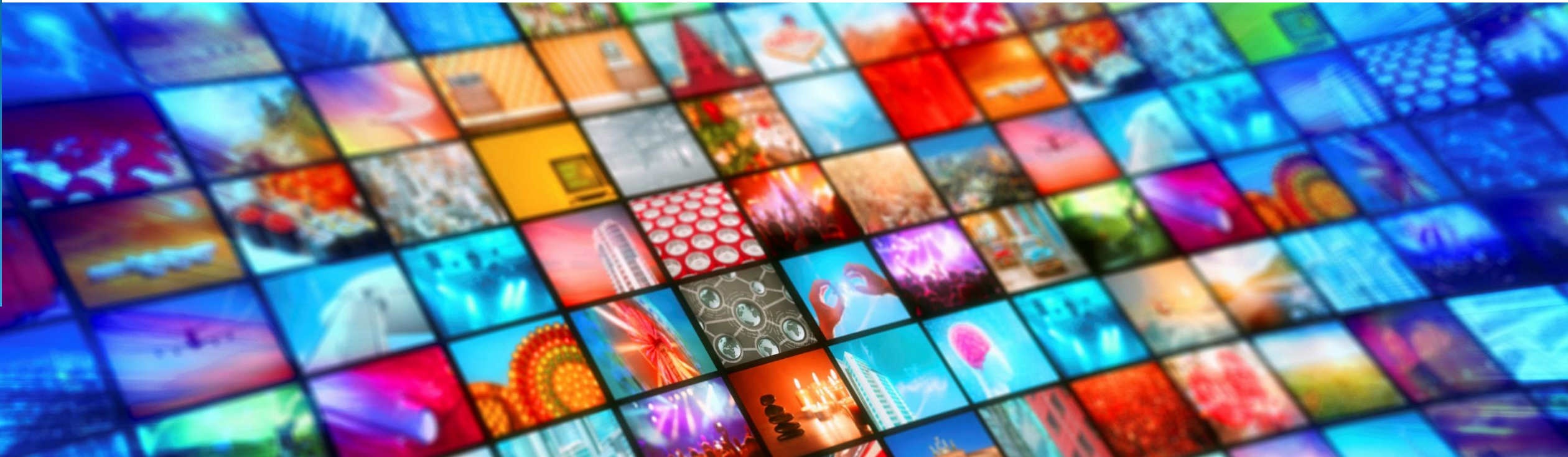


Market Vista™: Q1 2024

Data and Analysis: October – December 2023 – Select Findings



Our research offerings

This report is included in the following research program(s):

Market Vista™

- ▶ Amazon Web Services (AWS)
- ▶ Application Services
- ▶ Artificial Intelligence (AI)
- ▶ Asset and Wealth Management
- ▶ Banking and Financial Services Business Process
- ▶ Banking and Financial Services Information Technology
- ▶ Catalyst™
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- ▶ CX Excellence
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- ▶ IT Services Excellence
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- ▶ Life Sciences Commercial Technologies
- ▶ Life Sciences Information Technology
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- ▶ Network Services and 5G
- ▶ Oracle Services
- ▶ Outsourcing Excellence
- ▶ Payer and Provider Business Process
- ▶ Payer and Provider Information Technology
- ▶ Price Genius – AMS Solution and Pricing Tool
- ▶ Pricing Analytics as-a-Service
- ▶ Process Intelligence
- ▶ Process Orchestration
- ▶ Procurement and Supply Chain
- ▶ Recruitment
- ▶ Retail and CPG IT Services
- ▶ Retirement Technologies
- ▶ Revenue Cycle Management
- ▶ Rewards and Recognition
- ▶ SAP Services
- ▶ Service Optimization Technologies
- ▶ Software Product Engineering Services
- ▶ Supply Chain Management (SCM) Services
- ▶ Sustainability Technology and Services
- ▶ Talent Genius™
- ▶ Technology Skills and Talent
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Global services | key market trends in Q4 2023



In Q4 2023, application development outsourcing increased by 59%, driven by increasing application complexity because of Artificial intelligence (AI) and machine learning developments. Concurrently, the need for Enterprise Resource Planning (ERP) systems is increasing, driven by the need for faster business operations aided by generative AI and cloud computing, fostering additional growth in application development outsourcing.

Headcount growth continued to be negative for both global and offshore-heritage service providers as they continued to focus on protecting margins and increasing utilization. Given the current macroeconomic climate, headcount growth is not expected to return till deal ramp-up picks up.

Mergers & Acquisitions (M&A) experienced an exponential increase in Q4 2023 and is anticipated to improve in 2024 mainly due to fallen inflation, stabilized interest rates, and readily available credit from Non-Banking Financial Institutions (NBFC).

In onshore locations, GBS setups by the manufacturing industry continued to sustain high levels driven by automotive enterprises as they are setting up innovation/R&D centers aimed at implementing sustainable operations, electrification of supply chains, and enhancing electric vehicle technology.

In onshore locations, center setups in the UK & and Western Europe continued to be strong for a third consecutive quarter primarily in Germany and the UK with ~40% contributed by the manufacturing sector.

Global services dashboard

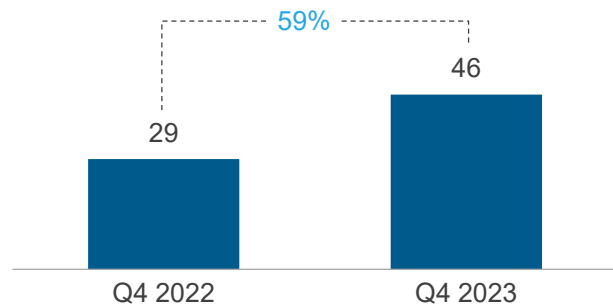
Outsourcing transactions

- Application development contracts registered a 59% year-over-year growth in Q4 2023
- The growth was fueled by increased adoption of generative AI and machine learning technologies
- As enterprises are exploring new use cases, complexity in application development is increasing which is in turn driving demand for application development services
- Further, ERP systems implementation along with generative AI and cloud computing is increasing as enterprises are looking to optimize and speed up operations

Application development contracts

Q4 2022 – Q4 2023; number of deals

X% growth rate

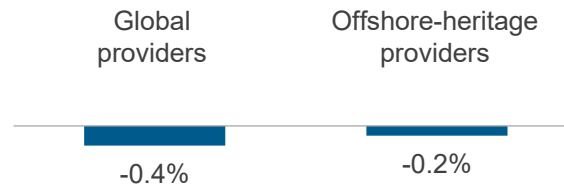


Market Vista™ Index providers developments

- Headcount continued to be negative for both offshore heritage and global service providers as they focus on utilization to protect their bottom-line
- Average attrition declined further as hiring freezes across the industry. It has resulted in employees staying put and is not expected to go up till providers ramp up hiring
- M&As improved significantly as providers are looking to improve contributions from inorganic growth and with interest rates stabilizing, M&A deals now have more favorable terms

Quarterly headcount growth of Market Vista Index providers

Percentage, Q3 2023

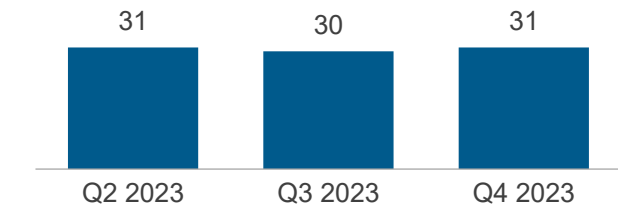


Delivery center updates

- In-house delivery centers dropped slightly in Q4 2023
- In onshore locations, in-house delivery center setups by manufacturing outpaced center setups by technology and communications vertical for a third quarter in a row
- In offshore locations, growth was driven by India with 40% of the total center setups followed by Central and Eastern Europe (CEE), while in onshore locations North America declined but the UK, Western Europe, and APAC (excluding India) contributed 66% of the total center setups
- Delivery centers opened by service providers improved slightly in Q4 2023 but are below 2022 levels as providers are not focusing on expanding their delivery footprint as demand remains weak

Onshore delivery centers opened in the UK and Western Europe

Number of new center setups and expansions



Market Vista reports highlight key trends and developments across outsourcing transactions, the overall health of transactions and Global Business Services (GBS) markets, location risks and opportunities, and provider developments

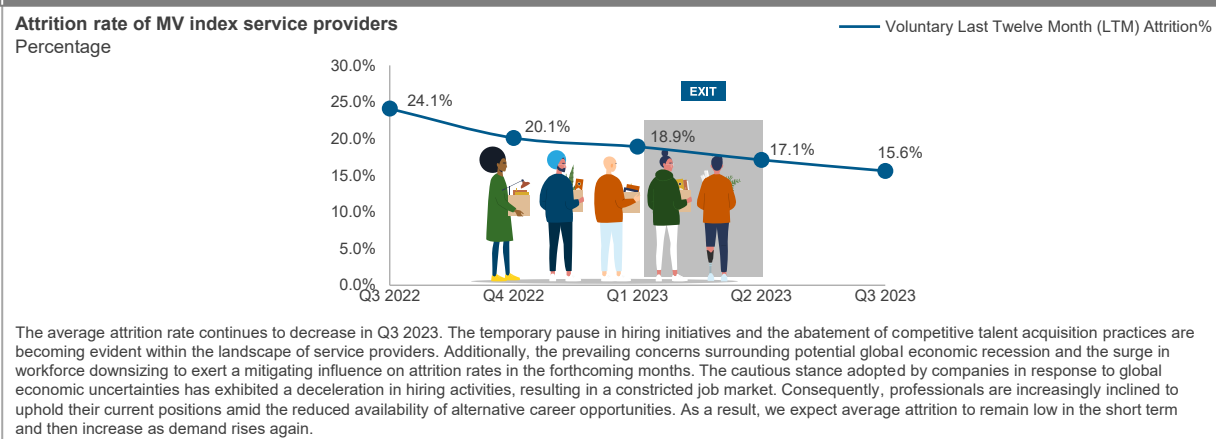
Service provider developments | Market Vista™ Index service providers

Engineering service providers

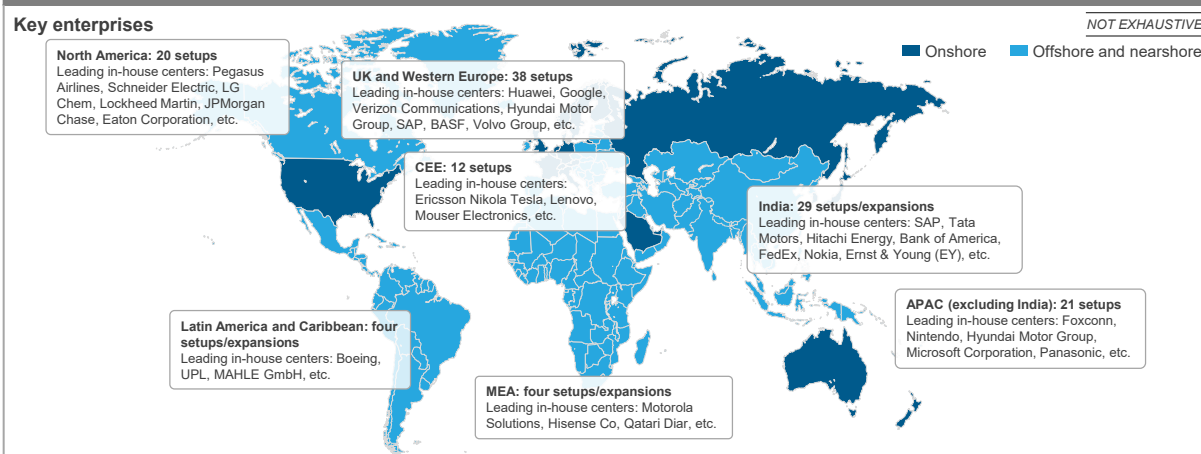
Global service providers

Offshore-heritage service providers

Service provider developments | Market Vista™ Index service providers attrition rate



In-house delivery setups and expansions | by region



Locations dashboard

Location	Top cities	Number of center setups	Share of digital centers	Share of tier-2/-3 centers	Share of in-house delivery centers	Favorability of operating and business environment
Top onshore location						
US	Baltimore and New York	18 ↓	↓	↓	↓	High
UK	London and Birmingham	10 ↓	↓	↓	↓	Moderate
Germany	Rome and Milan	9 ↑	↑	↑	↑	Moderate
South Korea	Seongnam and Gyeonggi	4 ↑	↑	↑	↑	Moderate
Singapore	Singapore	4 ↑	↑	↓	↑	High
Top offshore/nearshore location						
India	Bangalore and Chennai	37 ↓	↓	↓	↓	Moderate
Portugal	Porto	6 ↑	↑	↑	↑	Moderate
Ireland	Kuala Lumpur	6 ↑	↑	↑	↑	Moderate
Malaysia	Kuala Lumpur	3 ↓	↓	↓	↓	Moderate
Spain	Dublin and Galway	3 ↓	↓	↓	↓	Moderate
Hungary	Budapest	3 ↑	↑	↑	↑	Moderate
UK	Belfast, Cardiff, Comber	3 ↑	↑	↑	↑	Moderate
Canada	Montreal	3 ↑	↑	↑	↑	Moderate
Lithuania	Vilnius	3 ↑	↓	↓	↑	Moderate
Philippines	Manila and Cebu City	2 ↑	↑	↑	↑	Moderate

- Decreased from last quarter (Red arrow)
- Same as last quarter (Grey arrow)
- Increased from last quarter (Green arrow)
- Low (Red square)
- Moderate (Yellow square)
- High (Green square)

- The share of top onshore locations center setup activity decreased in Q4 2023 to 45 centers compared to 49 centers in Q3 2023; the share of top offshore/nearshore locations center setup activity decreased in Q4 2023 to 69 centers compared to 89 centers in the previous quarter. The UK was the new entrant among the top onshore locations, while Hungary, the UK (Northern Ireland, Wales, Scotland), Lithuania, and the Philippines were the new entrants among the top offshore/nearshore locations
- The leading onshore locations have highly favorable operating and business environments, whereas most of the leading offshore/nearshore locations have moderate risk exposure

Research calendar

Market Vista™

■ Published
 ■ Planned
 ■ Current release

Reports title	Release date
Market Vista™: Q4 2022	December 2022
Market Vista™: Q1 2023	March 2023
Market Vista™: 2022 Year in Review and Outlook for 2023	April 2023
2023 Key Issues in Global Sourcing	April 2023
Market Vista™: Q2 2023	June 2023
Market Vista™: Industry Insights – Oil and Gas	June 2023
Market Vista™: Q3 2023	September 2023
Market Vista™: Industry Insights – Life Sciences	December 2023
Market Vista™: Q4 2023	December 2023
Market Vista™: Q1 2024	March 2024
Market Vista™: 2023 Year in Review and Outlook for 2024	Q1 2024
Market Vista™: Q2 2024	Q2 2024
Market Vista™: Q3 2024	Q3 2024
Market Vista™: Q4 2024	Q4 2024

Note: [Click](#) to see a list of all of our published Market Vista™ reports



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