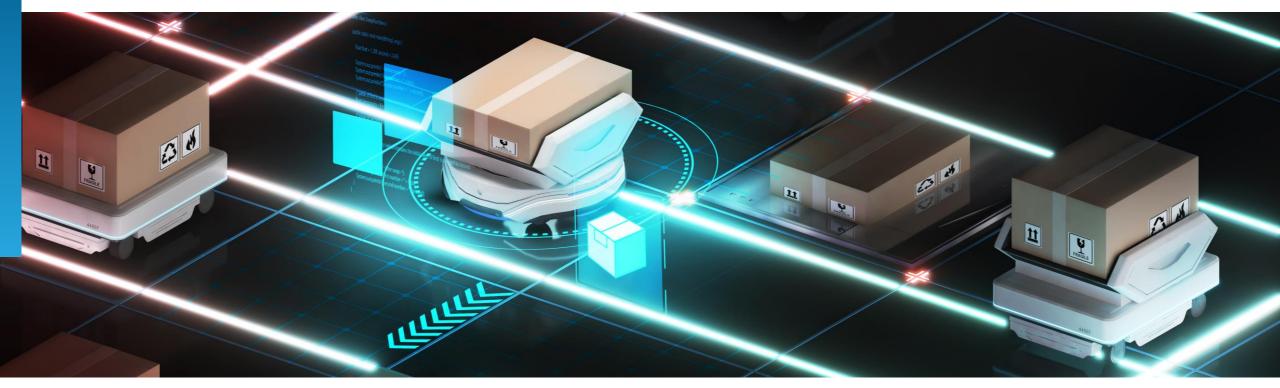


Digital Effectiveness in the Retail Industry | Identifying Retail Leaders in the Connected Commerce Era

June 2023: Complimentary Abstract / Table of Contents



Our research offerings

This report is included in the following research program(s): Retail and CPG IT Services (RCPG)

- ► Amazon Web Services (AWS)
- Application Services
- Artificial Intelligence (AI)
- Asset and Wealth Management
- ▶ Banking and Financial Services Business Process
- Banking and Financial Services Information Technology
- ▶ Catalyst[™]
- ► Clinical Development Technology
- Cloud and Infrastructure
- ▶ Contingent Staffing
- ► Contingent Workforce Management
- ► Customer Experience Management Services
- CX Excellence
- CXM Technology
- Cybersecurity
- Data and Analytics
- ▶ Digital Adoption Platforms
- ▶ Digital Services
- ▶ Digital Workplace
- ► Employee Experience Management (EXM) Platforms
- ► Employer of Record (EOR)
- ▶ Engineering Research and Development
- ▶ Engineering Services
- ► Enterprise Platform Services
- ► Exponential Technologies

- ► Finance and Accounting
- ► Financial Services Technology (FinTech)
- ▶ GBS Talent Excellence
- ► Global Business Services
- ▶ Google Cloud
- ▶ Healthcare Business Process
- ► Healthcare Information Technology
- ▶ HealthTech
- ▶ Human Resources
- ▶ Insurance Business Process
- ► Insurance Information Technology
- ► Insurance Technology (InsurTech)
- ▶ Insurance Third-Party Administration (TPA) Services
- ▶ Intelligent Document Processing
- ▶ Interactive Experience (IX) Services
- ▶ IT Services Excellence
- ► IT Services Executive Insights™
- ▶ IT Talent Excellence
- ▶ Life Sciences Business Process
- ▶ Life Sciences Commercial Technologies
- ► Life Sciences Information Technology
- ▶ Locations Insider™
- ▶ Marketing Services
- ▶ Market Vista™
- ▶ Microsoft Azure

- Modern Application Development (MAD)
- Mortgage Operations
- ► Multi-country Payroll
- ► Network Services and 5G
- Oracle Services
- ▶ Outsourcing Excellence
- ▶ Pricing Analytics as a Service
- ► Process Mining
- ▶ Process Orchestration
- ▶ Procurement and Supply Chain
- Recruitment
- ► Retail and CPG Information Technology
- ▶ Retirement Technologies
- ► Revenue Cycle Management
- ▶ Rewards and Recognition
- SAP Services
- ▶ Service Optimization Technologies
- ▶ Software Product Engineering Services
- ► Supply Chain Management (SCM) Services
- Sustainability Technology and Services
- ▶ Talent Genius™
- ► Technology Skills and Talent
- ▶ Trust and Safety
- Value and Quality Assurance (VQA)

If you want to learn whether your organization has a membership agreement or request information on pricing and membership options, please contact us at info@everestgrp.com

Learn more about our custom research capabilities

Benchmarking

Contract assessment

Peer analysis

Market intelligence

Tracking: providers, locations, risk, technologies

Locations: costs, skills, sustainability, portfolios



Contents

For more information on this and other research published by Everest Group, please contact us:

Yugal Joshi, Partner

Abhishek Mundra, Practice Director

Amrutanshu Mishra, Senior Analyst

1.	Introduction and overview	4
	Research methodology	5
	Key information on the report	6
	 Introduction 	7
2.	Market trends	8
	Challenges in technology adoption for retailers	9
	Technology adoption by domain area	11
	Technology adoption by value chain	13
3.	Digital effectiveness assessment model	14
	Digital effectiveness assessment matrix	15
	Summary dashboard – leaders and challengers	18
	Parameter summary	21
	Capabilities parameters	22
	Impact parameters	26
4	Appendix	29
	Glossary	30
	Research calendar	31



Introduction

Technology adoption is no longer a luxury for retail enterprises. With the advent of omnichannel retail and personalization, investments in emerging technologies have become even more critical to their ability to stay competitive. Retail firms can leverage cutting-edge technology to drive operational performance, enhance customer experience, and enable data-driven decision-making. Furthermore, technology can streamline retail operations, automate repetitive tasks, and optimize processes, leading to increased efficiency and productivity. From inventory management and supply chain optimization to point-of-sale systems and data analytics, technology can help retailers operate more effectively and achieve higher levels of productivity.

The top retail firms of the world have been at the forefront of technology adoption, driving industry advances and setting the standards for innovation. They have established dedicated innovation centers to research, develop, and leverage emerging technologies, creating unique retail solutions that push the boundaries of technological adoption in the industry.

In this report, we analyze the digital investments for **19 leading retail enterprises** by mapping them on the **Everest Group's digital effectiveness assessment model**, which is a composite index of a range of distinct metrics related to each enterprise's capability and impact. We focus on:

- Evaluating the effectiveness and outcomes of technological initiatives by enterprises in the retail industry
- Comparative assessment of the degree of innovation introduced by each retail firm

Scope of this report





Industry
Digital investments of 19 leading retail enterprises

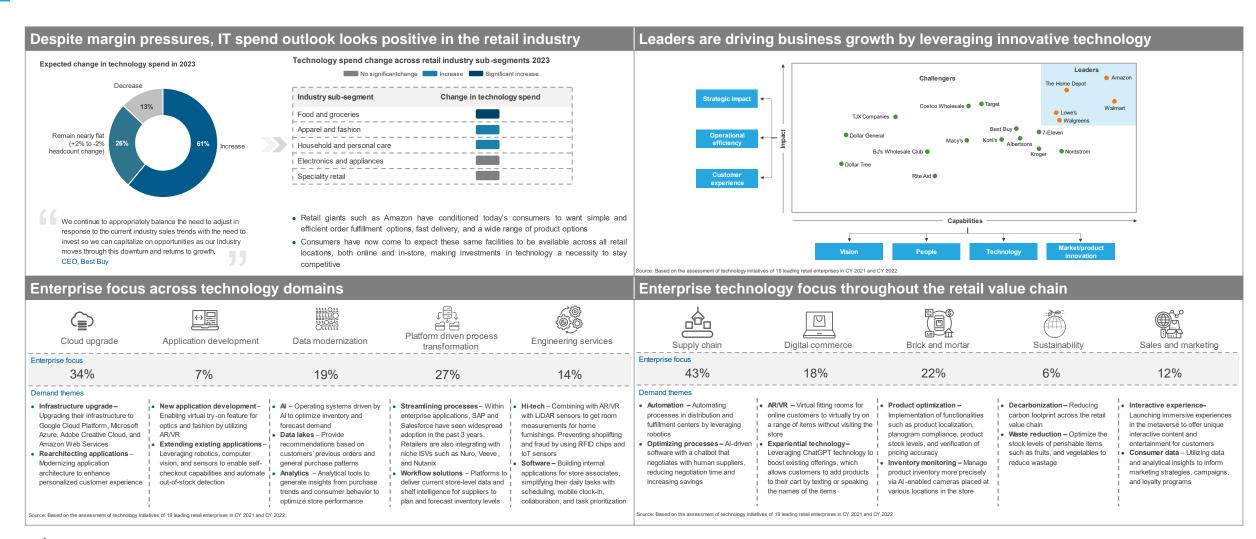




Use cases

Only publicly-available information (~192 distinct technology initiatives in CY 2021 and CY 2022) has been used for the entire analysis in this report

This study offers 4 distinct chapters providing a deep dive into key aspects of digital investments in the retail market; below are four charts to illustrate the depth of the report



Research calendar

Retail and CPG IT Services (RCPG)

Digital Effectiveness Assessment in the Retail Industry Digital Effectiveness Assessment in the CPG Industry Tech Radar 2023 – Technology and Trends shaping the Future of Retail and CPG Trailblazers: Startups Redefining Brick and Mortar Retail Operations Supply Chain Transformation Services for Retail and CPG 2023 Supply Chain Transformation Services for Retail and CPG 2023 – Service Providers Compendium Supply Chain Transformation Services for Retail and CPG 2023 – State of the Market Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers		T dolloriod T dellinod	Current release
Digital Effectiveness Assessment in the CPG Industry Tech Radar 2023 – Technology and Trends shaping the Future of Retail and CPG Trailblazers: Startups Redefining Brick and Mortar Retail Operations Supply Chain Transformation Services for Retail and CPG 2023 Supply Chain Transformation Services for Retail and CPG 2023 – Service Providers Compendium Supply Chain Transformation Services for Retail and CPG 2023 – State of the Market Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	R	Reports title	Release date
Tech Radar 2023 – Technology and Trends shaping the Future of Retail and CPG Trailblazers: Startups Redefining Brick and Mortar Retail Operations Supply Chain Transformation Services for Retail and CPG 2023 Supply Chain Transformation Services for Retail and CPG 2023 – Service Providers Compendium Supply Chain Transformation Services for Retail and CPG 2023 – State of the Market Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	D	Digital Effectiveness Assessment in the Retail Industry	June 2023
Trailblazers: Startups Redefining Brick and Mortar Retail Operations Supply Chain Transformation Services for Retail and CPG 2023 Supply Chain Transformation Services for Retail and CPG 2023 – Service Providers Compendium Supply Chain Transformation Services for Retail and CPG 2023 – State of the Market Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	D	Digital Effectiveness Assessment in the CPG Industry	Q3 2023
Supply Chain Transformation Services for Retail and CPG 2023 — Service Providers Compendium Supply Chain Transformation Services for Retail and CPG 2023 — State of the Market Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 — Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 — State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	Т	Fech Radar 2023 – Technology and Trends shaping the Future of Retail and CPG	Q3 2023
Supply Chain Transformation Services for Retail and CPG 2023 – Service Providers Compendium Supply Chain Transformation Services for Retail and CPG 2023 – State of the Market Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	Т	Frailblazers: Startups Redefining Brick and Mortar Retail Operations	Q3 2023
Supply Chain Transformation Services for Retail and CPG 2023 – State of the Market Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	S	Supply Chain Transformation Services for Retail and CPG 2023	Q3 2023
Reimagining retail and CPG value chain with generative AI Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	S	Supply Chain Transformation Services for Retail and CPG 2023 – Service Providers Compendium	Q4 2023
Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	S	Supply Chain Transformation Services for Retail and CPG 2023 – State of the Market	Q4 2023
Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	R	Reimagining retail and CPG value chain with generative AI	Q4 2023
Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market Sustainability in Retail Building Purpose Led Operating Model for Retailers	R	Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023	Q4 2023
Sustainability in Retail Building Purpose Led Operating Model for Retailers	R	Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – Service Providers Compendium	Q4 2023
	R	Retail Multichannel Enablement Services PEAK Matrix® Assessment 2023 – State of the Market	Q4 2023
	S	Sustainability in Retail Building Purpose Led Operating Model for Retailers	Q4 2023
Enterprise Pulse on IT services in Retail and CPG	Е	Enterprise Pulse on IT services in Retail and CPG	Q4 2023

Note: Click to see a list of all of our published Retail and CPG IT Services (RCPG) reports



Published Planned Current release





Everest Group is a leading research firm helping business leaders make confident decisions. We guide clients through today's market challenges and strengthen their strategies by applying contextualized problem-solving to their unique situations. This drives maximized operational and financial performance and transformative experiences. Our deep expertise and tenacious research focused on technology, business processes, and engineering through the lenses of talent, sustainability, and sourcing delivers precise and action-oriented guidance. Find further details and in-depth content at www.everestgrp.com.

Stay connected

Dallas (Headquarters) info@everestgrp.com +1-214-451-3000

Bangalore

india@everestgrp.com +91-80-61463500

Delhi

india@everestgrp.com +91-124-496-1000

London

unitedkingdom@everestgrp.com +44-207-129-1318

Toronto

canada@everestgrp.com +1-647-557-3475

Website

everestgrp.com

Social Media

@EverestGroup

in @Everest Group

@Everest Group

@Everest Group

Blog

everestgrp.com/blog

This document is for informational purposes only, and it is being provided "as is" and "as available" without any warranty of any kind, including any warranties of completeness, adequacy, or fitness for a particular purpose. Everest Group is not a legal or investment adviser; the contents of this document should not be construed as legal, tax, or investment advice. This document should not be used as a substitute for consultation with professional advisors, and Everest Group disclaims liability for any actions or decisions not to act that are taken as a result of any material in this publication.

NOTICE AND DISCLAIMERS

IMPORTANT INFORMATION. PLEASE REVIEW THIS NOTICE CAREFULLY AND IN ITS ENTIRETY. THROUGH YOUR ACCESS. YOU AGREE TO EVEREST GROUP'S TERMS OF USE.

Everest Group's Terms of Use, available at www.everestgrp.com/terms-of-use/, is hereby incorporated by reference as if fully reproduced herein. Parts of these terms are pasted below for convenience; please refer to the link above for the full version of the Terms of Use.

Everest Group is not registered as an investment adviser or research analyst with the U.S. Securities and Exchange Commission, the Financial Industry Regulatory Authority (FINRA), or any state or foreign securities regulatory authority. For the avoidance of doubt, Everest Group is not providing any advice concerning securities as defined by the law or any regulatory entity or an analysis of equity securities as defined by the law or any regulatory entity.

All Everest Group Products and/or Services are for informational purposes only and are provided "as is" without any warranty of any kind. You understand and expressly agree that you assume the entire risk as to your use and any reliance upon any Product or Service. Everest Group is not a legal, tax, financial, or investment advisor, and nothing provided by Everest Group is legal, tax, financial, or investment advice. Nothing Everest Group provides is an offer to sell or a solicitation of an offer to purchase any securities or instruments from any entity. Nothing from Everest Group may be used or relied upon in evaluating the merits of any investment. Do not base any investment decisions, in whole or part, on anything provided by Everest Group.

Products and/or Services represent research opinions or viewpoints, not representations or statements of fact. Accessing, using, or receiving a grant of access to an Everest Group Product and/or Service does not constitute any recommendation by Everest Group that recipient (1) take any action or refrain from taking any action or (2) enter into a particular transaction. Nothing from Everest Group will be relied upon or interpreted as a promise or representation as to past, present, or future performance of a business or a market. The information contained in any Everest Group Product and/or Service is as of the date prepared, and Everest Group has no duty or obligation to update or revise the information or documentation. Everest Group may have obtained information that appears in its Products and/or Services from the parties mentioned therein, public sources, or third-party sources, including information related to financials, estimates, and/or forecasts. Everest Group has not audited such information and assumes no responsibility for independently verifying such information as Everest Group has relied on such information being complete and accurate in all respects. Note, companies mentioned in Products and/or Services may be customers of Everest Group or have interacted with Everest Group in some other way, including, without limitation, participating in Everest Group research activities.