

State of the
Market ReportHuman
Resources

Multi-process Human Resources Outsourcing (MPHRO) State of the Market 2023

December 2023: Complimentary Abstract / Table of Contents



Copyright © 2022 Everest Global, Inc.

We encourage you to share these materials internally within your company and its affiliates. In accordance with the license granted, however, sharing these materials outside of your organization in any form – electronic, written, or verbal – is prohibited unless you obtain the express, prior, and written consent of Everest Global, Inc. It is your organization's responsibility to maintain the confidentiality of these materials in accordance with your license of them.

Our research offerings

This report is included in the following research program(s): Human Resources

- Amazon Web Services (AWS)
- Application Services
- Artificial Intelligence (AI)
- Asset and Wealth Management
- Banking and Financial Services Business Process
- ► Banking and Financial Services Information Technology
- ► Catalyst[™]
- Clinical Development Technology
- Cloud and Infrastructure
- Contingent Staffing
- ► Contingent Workforce Management
- Customer Experience Management Services
- CX Excellence
- CXM Technology
- Cybersecurity
- Data and Analytics
- Digital Adoption Platforms
- Digital Services
- Digital Workplace
- Employee Experience Management (EXM) Platforms
- Employer of Record (EOR)
- Engineering Research and Development
- Enterprise Platform Services
- Exponential Technologies
- ► Finance and Accounting

- ► Financial Services Technology (FinTech)
- ► GBS Talent Excellence
- Global Business Services
- Google Cloud
- HealthTech
- Human Resources
- Insurance Business Process
- Insurance Information Technology
- Insurance Technology (InsurTech)
- Insurance Third-Party Administration (TPA) Services
- Intelligent Document Processing
- Interactive Experience (IX) Services
- IT Services Excellence
- IT Talent Excellence
- ► Life Sciences Business Process
- ► Life Sciences Commercial Technologies
- ► Life Sciences Information Technology
- ► Locations Insider™
- Marketing Services
- ► Market Vista™
- Microsoft Azure
- Microsoft Business Application Services
- Modern Application Development (MAD)
- Mortgage Operations
- Multi-country Payroll

- ► Network Services and 5G
- Oracle Services
- Outsourcing Excellence
- Payer and Provider Business Process
- Payer and Provider Information Technology
- Pricing Analytics as a Service
- Process Intelligence
- Process Orchestration
- Procurement and Supply Chain
- Recruitment
- ► Retail and CPG Information Technology
- Retirement Technologies
- Revenue Cycle Management
- Rewards and Recognition
- SAP Services
- Service Optimization Technologies
- Software Product Engineering Services
- Supply Chain Management (SCM) Services
- Sustainability Technology and Services
- ► Talent Genius™
- Technology Skills and Talent
- Trust and Safety
- Value and Quality Assurance (VQA)

If you want to learn whether your organization has a membership agreement or request information on pricing and membership options, please contact us at **info@everestgrp.com**

Learn more about our custom research capabilities

Benchmarking

Contract assessment

Peer analysis

Market intelligence

Tracking: providers, locations, risk, technologies

Locations: costs, skills, sustainability, portfolios

Everest Group® Proprietary & Confidential. © 2022, Everest Global, Inc. | EGR-2023-24-CA-6294

Contents

For more information on this and other research published by Everest Group, please contact us:

Priyanka Mitra, Vice President

Shikha Raina, Practice Director

Anwesha Chakraborty, Senior Analyst

Varun Madan, Analyst

1.	Introduction and overview	5
	Research methodology	6
	Key information on the report	7
	Background of the research	9
	How to read this document	10
2.	Summary of key messages	11
3.	Evolution of CHRO priorities	15
	Key business challenges and priorities	16
	Drivers for outsourcing	18
	Evolution of CHRO role	19
	What CHROs are looking for?	20
4.	Buyers' perspective of the market	21
	Buyer satisfaction results	22
	Key strengths and areas of improvement	24
	Key challenges	25
5.	Key investment themes	26
	Orchestration	28
	Partnership ecosystem	30
	Mergers and Acquisitions	31
	Geographic expansions	32
6.	MPHRO market overview	33
	MPHRO market size and growth	34
	New deal activity	35

Contents

	 Adoption by buyer signing region 	36
	Adoption by buyer industry	37
7.	MPHRO solution characteristics	38
	Process scope	39
	Technology ecosystem	40
	Pricing models	41
	Delivery trends	42
8.	Service provider landscape	43
	MPHRO service provider PEAK Matrix [®]	44
	Overall service provider revenue share	45
	Market share by geography	46
	Market share by top industries	47
	 Leaders vs. Others – vision & capability and market impact 	48
	Leaders vs. Others – client satisfaction	49
	Leaders vs. Others – shoring mix	50
7.	The road ahead	51
	Outlook for 2024	52
	Impact of generative AI	53
	Implications for stakeholders	55
8.	Appendix	57
	• Glossary	58
	Research Calendar	59

Background and scope of the research

In today's Volatile, Uncertain, Complex, and Ambiguous (VUCA) world, organizations are constantly seeking ways to optimize their operations and enhance their overall efficiency. Ongoing talent shortage, surging inflation, recessionary environment, and geopolitical instability, coupled with the volatility that the pandemic left the enterprises in, has increased enterprises' openness to leverage third-party provider support for their HR functions. The drive for digital transformation, increasing number of first-time outsourcers, and increasing demand for next-generation technology and high-end HRO work from mature outsourcers is expected to continue driving market growth in 2023.

To meet these evolving demands and be an orchestrator for their clients, providers are continuously enhancing their capabilities by cultivating domain-specific expertise, taking a design thinking approach, developing transformation frameworks and next-generation innovative offerings leveraging automation and analytics, and forging strategic technological and consulting partnerships. The providers have also invested in proprietary Employee Experience (EX) solutions to engage the workforce, along with investing in adding an experience layer to their products and are striving to provide a seamless, integrated experience to their users In this research, we analyze the MPHRO services market and understand the key growth drivers, buyer adoption trends, and provider investments. The analysis is based on Everest Group's annual RFI process for the calendar year 2023 (refer to report MPHRO Services PEAK Matrix[®] Assessment 2023 for detailed assessment of providers), interactions with leading MPHRO providers, client reference checks, and ongoing analysis of the market.

In this research, we present key trends in the MPHRO market. The report components include an analysis of the following:

- Evolution of CHRO priorities
- Solution characteristics
- Service provider landscape
- Outlook for 2023

Scope of this report





Industry

This research covers the following 17 HRO providers with multi-process capability: Accenture, ADP, Alight Solutions, Ascent HR, Capgemini, CGI, Conduent, IBM, Infosys, MHR, OneSource Virtual, SD Worx, Sopra HR, TCS, Wipro, WNS, and Zalaris



Services Multi-process Human Resources Outsourcing (MPHRO) services

Overview and abbreviated summary of key messages

This report examines the global MPHRO market in detail. It focuses on service provider position and growth in the HRO market, changing market dynamics and emerging service provider trends, assessment of service provider delivery capabilities, and overall competitive landscape. It also identifies the key implications of the research findings for buyers and service providers

Some of the findings in this report, among others, are:

Market Overview	 MPHRO market was valued at ~US\$5.8 billion in 2022; Increased focus on experience, reskilling, and digital transformation along with complex compliance and cost takeout will drive the market to ~US\$7.6 billion by 2027 The number of new deals increased substantially particularly due to increased activity in the small and mid-size segment North America and EMEA dominate the HRO markets as >70% of the new deals emerge from the signing regions; increased activities in APAC and
	LATAM are observed
	 Manufacturing, hi-tech and IT, and retail constitute a major share of the MPHRO market; energy and utilities, and healthcare are other industries having a sizable number of new deals
Solution characteristics	• While payroll and employee data management are commonly outsourced services, there has been an increase in outsourcing of benefits and digital HR services to offer better employee experience
	 The market experiences a rise in third-party SaaS platform adoption due to their agility, scalability, and seamless integration capabilities into existing workflows
	• Though output-based pricing is the most popular model, input-based pricing has come neck and neck in the adoption race
Service provider landscape	 The top five providers contributed ~48% of the market share in terms of ACV – Alight Solutions and Accenture lead the market followed by ADP, IBM, and TCS
	 Accenture, ADP, and TCS are among the leading providers in all the geographies
	 Accenture, ADP, Alight Solutions, and TCS have a significant presence across most of the top four industry segments for MPHRO; IBM and SD Worx emerge as some of the major providers in most of the four industries

This study offers four distinct chapters providing a deep dive into key aspects of the MPHRO market; below are four charts to illustrate the depth of the report



Research calendar Human Resources

Planned Current release Published **Reports title Release date** Nine Employee Experience Solutions Enterprises Need – Is Surviving the Recession Enough? March 2023 March 2023 People Analytics Platforms Unlocking the Full Potential of Users Through Userization and DAPs March 2023 Rewards and Recognition (R&R) Solutions PEAK Matrix[®] Assessment 2023 April 2023 Multi-process Human Resources Outsourcing (MPHRO) Services PEAK Matrix® Assessment 2023 August 2023 Employee Experience Management (EXM) Platforms PEAK Matrix[®] Assessment 2023 August 2023 Digital Adoption Platforms (DAP) PEAK Matrix® Assessment with Technology Provider Landscape 2023 September 2023 Employer of Record (EOR) Solutions PEAK Matrix[®] Assessment 2023 September 2023 Multi-Country Payroll (MCP) Solutions PEAK Matrix® Assessment 2023 October 2023 Employer of Record (EOR) – Provider Compendium 2023 – Update November 2023 Multi- Country Payroll (MCP) Solutions - Provider Compendium 2023 - Update December 2023 December 2023 Employer of Record (EOR) – State of the Market – Update 2023 Multi-process Human Resources Outsourcing (MPHRO) State of the Market 2023 December 2023 Rewards and Recognition (R&R) State of the Market 2023 04 2023

Note: Click to see a list of all of our published Human Resources reports



Everest Group® With you on the journey

Everest Group is a leading research firm helping business leaders make confident decisions. We guide clients through today's market challenges and strengthen their strategies by applying contextualized problem-solving to their unique situations. This drives maximized operational and financial performance and transformative experiences. Our deep expertise and tenacious research focused on technology, business processes, and engineering through the lenses of talent, sustainability, and sourcing delivers precise and action-oriented guidance. Find further details and in-depth content at **www.everestgrp.com**.

Stay connected

Dallas (Headquarters) info@everestgrp.com +1-214-451-3000 Website

Blog

everestgrp.com

Social Media

X @EverestGroup

in @Everest Group

@Everest Group

@Everest Group

everestgrp.com/blog

Bangalore india@everestgrp.com +91-80-61463500

Delhi india@everestgrp.com +91-124-496-1000

London

unitedkingdom@everestgrp.com +44-207-129-1318

Toronto

canada@everestgrp.com +1-214-451-3000

NOTICE AND DISCLAIMERS

IMPORTANT INFORMATION. PLEASE REVIEW THIS NOTICE CAREFULLY AND IN ITS ENTIRETY. THROUGH YOUR ACCESS, YOU AGREE TO EVEREST GROUP'S TERMS OF USE.

Everest Group's Terms of Use, available at www.everestgrp.com/terms-of-use/, is hereby incorporated by reference as if fully reproduced herein. Parts of these terms are pasted below for convenience; please refer to the link above for the full version of the Terms of Use.

Everest Group is not registered as an investment adviser or research analyst with the U.S. Securities and Exchange Commission, the Financial Industry Regulatory Authority (FINRA), or any state or foreign securities regulatory authority. For the avoidance of doubt, Everest Group is not providing any advice concerning securities as defined by the law or any regulatory entity or an analysis of equity securities as defined by the law or any regulatory entity.

All Everest Group Products and/or Services are for informational purposes only and are provided "as is" without any warranty of any kind. You understand and expressly agree that you assume the entire risk as to your use and any reliance upon any Product or Service. Everest Group is not a legal, tax, financial, or investment advisor, and nothing provided by Everest Group is legal, tax, financial, or investment advice. Nothing Everest Group provides is an offer to sell or a solicitation of an offer to purchase any securities or instruments from any entity. Nothing from Everest Group may be used or relied upon in evaluating the merits of any investment. Do not base any investment decisions, in whole or part, on anything provided by Everest Group.

Products and/or Services represent research opinions or viewpoints, not representations or statements of fact. Accessing, using, or receiving a grant of access to an Everest Group Product and/or Service does not constitute any recommendation by Everest Group that recipient (1) take any action or refrain from taking any action or (2) enter into a particular transaction. Nothing from Everest Group will be relied upon or interpreted as a promise or representation as to past, present, or future performance of a business or a market. The information contained in any Everest Group Product and/or Service is as of the date prepared, and Everest Group has no duty or obligation to update or revise the information or documentation. Everest Group may have obtained information that appears in its Products and/or Services from the parties mentioned therein, public sources, or third-party sources, including information related to financials, estimates, and/or forecasts. Everest Group has not audited such information and assumes no responsibility for independently verifying such information as Everest Group has relied on such information being complete and accurate in all respects. Note, companies mentioned in Products and/or Services of Everest Group or have interacted with Everest Group in some other way, including, without limitation, participating in Everest Group research activities.