



How to Trot When Others Trudge – Recession Forecast for Providers in Banking and Financial Services

October 2022: Complimentary Abstract / Table of Contents



Copyright © 2022 Everest Global, Inc.

We encourage you to share these materials internally within your company and its affiliates. In accordance with the license granted, however, sharing these materials outside of your organization in any form – electronic, written, or verbal – is prohibited unless you obtain the express, prior, and written consent of Everest Global, Inc. It is your organization's responsibility to maintain the confidentiality of these materials in accordance with your license of them.

Our research offerings

This report is included in the following research program(s): Banking and Financial Services Business Process

- Application Services
- Banking and Financial Services Business Process
- Banking and Financial Services Information Technology
- ► Catalyst[™]
- Clinical Development Technology
- Cloud and Infrastructure
- Contingent Staffing
- Contingent Workforce Management
- Conversational AI
- Customer Experience Management Services
- CX Excellence
- Cybersecurity
- Data and Analytics
- Digital Adoption Platforms (DAP)
- Digital Engineering Services
- Digital Services
- Digital Workplace
- Employee Experience Management (EXM) Platforms
- Employer of Record (EOR)
- Engineering Services
- ► Enterprise Platform Services

- Exponential Technologies
- Finance and Accounting
- Financial Services Technology (FinTech)
- Global Business Services
- Healthcare Business Process
- ► Healthcare Information Technology
- Human Resources Outsourcing
- Insurance Business Process
- Insurance Information Technology
- Insurance Technology (InsurTech)
- Insurance Third-Party Administration (TPA) Services
- Intelligent Document Processing (IDP)
- ► Interactive Experience (IX) Services
- ► IT Services Executive Insights™
- Life Sciences Business Process
- ► Life Sciences Commercial Technologies
- Life Sciences Information Technology
- ► Locations Insider™
- Marketing Services
- ► Market Vista™
- Mortgage Operations

- Multi-country Payroll
- Network Services and 5G
- Outsourcing Excellence
- Pricing Analytics as a Service
- Process Mining
- Procurement
- Recruitment
- Retirement Technologies
- ► Revenue Cycle Management
- Rewards and Recognition
- Service Optimization Technologies
- Software Product Engineering Services
- Supply Chain Management (SCM) Services
- Sustainability Technology and Services
 - Talent Excellence GBS
- Talent Excellence ITS
- Technology Skills and Talent
- Trust and Safety
- Work at Home Agent (WAHA) Customer Experience Management (CXM)

If you want to learn whether your organization has a membership agreement or request information on pricing and membership options, please contact us at **info@everestgrp.com**

Learn more about our custom research capabilities

Benchmarking

Contract assessment

Peer analysis

Market intelligence

Tracking: providers, locations, risk, technologies

Locations: costs, skills, sustainability, portfolios



Contents

For more information on this and other research published by Everest Group, please contact us:

Manu Aggarwal, Partner

Sahil Chaudhary, Practice Director

Ritwik Rudra, Senior Analyst

Aditya Mahajan, Analyst

1.	Introduction and overview	5
	Research methodology	6
	Background of the research	7
	Focus of the research	8
2.	Key recent trends	9
	Deteriorating macro indicators	10
	This recession will be different	11
	Strong outsourcing demand indicators	12
3.	Impact on Business Process Services (BPS)	13
	BPS industry landscape recent growth trends	14
	BPS service lines forecast drivers	16
	Business process services key takeaways	17
4.	Impact on banking & financial services – BPS	18
	 Banking & financial services – BPS service lines 	19
	 Banking & financial services line of business (LoB) FCC 	20
	Banking & financial services LoB banking	21
	Banking & financial services LoB mortgage	22
	Banking & financial services LoB capital markets	23
	 Banking & financial services – BPS overall impact assessment 	24
	 Banking & financial services – BPS forecast for future performance 	25

Contents

5.	Navigating the recession – Everest Group's three-step framework	26
	Everest Group's three-step framework	27
	Analyze and evaluate individual BPS segments	28
	Analyze sensitivity of the client portfolio	29
	Understand the impact on the overall BPS portfolio	30
	Understand financial position and take appropriate steps	31
6.	Appendix	32
	• Glossary	33
	Research calendar	34

Background of the research An introduction to the themes explored in this report

Recessionary trends and the predictions of impact of the oncoming recession have been in the news. At a global level, recession is characterized by slowdown or contraction of economic activities. The financial industry, an essential component of all economies, will face its fair share of challenges. A multitude of factors including, but not limited to, geopolitical tensions, labor shortage, and supply change shocks will run parallel to this recession. With a bunch of sanctions, followed by tensions in international trade, the segment will look for various alternatives in these troubled times. BFS BPS players will have to tread carefully and strategically to benefit from this situation.

In this report, we explore the expected impact that will be created by the impending recession on the overall BPS market and the different segments within BFS BPS from a service provider lens, and what methodology can be adopted by providers to navigate the recession. We focus on:

- The deteriorating global macro trends and demand indicators for global BPS
- Expected impact of recession on the broader BPS segment
- The impact of recession on each segment within BFS BPS
- A guide on navigating the recession

Scope of this report







Services Business process services



Use cases Publicly available information and Everest Group resources



Overview and abbreviated summary of key messages

This report contains our forecast of the possible impact of recession on business process services (BPS) industry and covers banking and financial services BPS in detail. This report also offers a strategic framework, which business process service providers can use to navigate through the same.

Some of the findings in this report, among others, are:

The	upcon	ning	recession
wou	ld be d	liffer	ent

- Market indicators suggest an increased recession probability, with inflationary pressure impacting all major economies
- Decision-makers would have to tackle multiple disruptions like inflation, talent shortage, geopolitical tension and global supply chain disruption, that did not occur simultaneously in previous recessions
- However, forward-looking indicators such as revenue estimates and book-to-bill ratio, supports continuation of demand for outsourcing

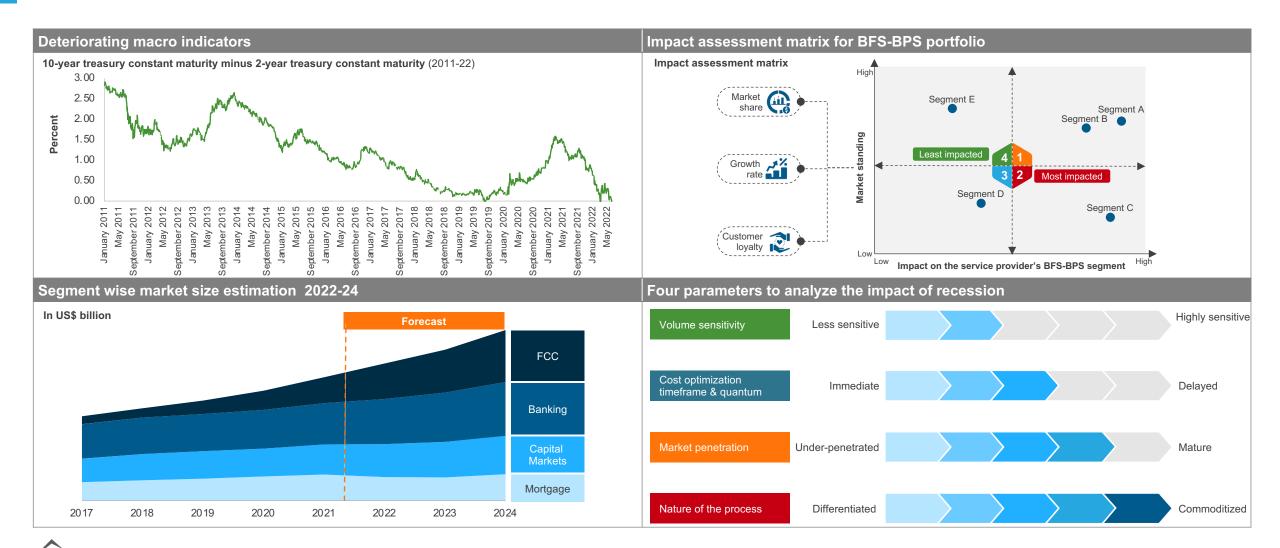
BPS positioned to remain comparatively resilient

- BPS industry growth continues to be elevated. Most enterprises still have a high ratio of insourcing, and this offers providers with a high growth potential, as enterprises look to cut cost and digital-infused BPS offers additional value with lower investments
- Due to the talent shortage the industry is experiencing right now, BPS provides an opportunity to access global talent and improve efficiency
- Notwithstanding correlation with the economy, the expected slowdown can create additional opportunities for the BPS industry

Overall BFS BPS will remain strong, buoyed up by FCC

- The mortgage segment is expected to be most severely impacted and would not be conducive of any new ventures during the period of recession. Banking BPS would also be impacted to a moderate level when compared to previous year growth numbers and must be carefully navigated through during the recessionary times
- Capital markets BPS has a great untapped potential due to less penetration and high growth prospects across certain processes within the capital markets LoB. FCC will also continue to see robust growth and is expected to thrive in these uncertain times

This study offers four distinct chapters providing a deep dive into key aspects of recession impact on BFS BPS market; below are four charts to illustrate the depth of the report



Research calendar

Banking and Financial Services Business Process

	Published Planned	Current release
Reports title		Release date
Capital Markets Operations – Service Provider Compendium 2021		Q3 2021
Banking Operations – Services PEAK Matrix [®] Assessment 2022		Q4 2021
Mortgage Operations PEAK Matrix [®] Assessment 2022		Q1 2022
Banking Operations – Service Provider Compendium 2022		Q1 2022
Mortgage Operations - Service Provider Compendium 2022		Q2 2022
BPS Top 50 – 2022		Q2 2022
Financial Crime and Compliance (FCC) Operations – Services PEAK Matrix® Assessment 2022		Q2 2022
How to Trot When Others Trudge – Recession Forecast for Providers in Banking and Financial Services		October 2022
Financial Crime and Compliance (FCC) Operations Provider Compendium 2022		Q4 2022
Specialized Needs of Emerging Geographies in Banking, Mortgage, and Risk and Compliance		Q4 2022
ESG in Financial Services		Q4 2022
A New Hope Arises: Navigating the Risk and Regulatory Tightrope		Q4 2022
Will That Be Check or Card? A Digital Payments State of the Market		Q4 2022
Banking Operations – PEAK Matrix [®] Assessment 2023		Q1 2023
Regulators strike back: Role of upcoming regulations and risk framework changes		Q2 2023

Note: Click to see a list of all of our published Banking and Financial Services Business Process reports

Everest Group® Proprietary & Confidential. © 2022, Everest Global, Inc. | EGR-2022-27-CA-5467





Everest Group is a research firm focused on strategic IT, business services, engineering services, and sourcing. Our research also covers the technologies that power those processes and functions and the related talent trends and strategies. Our clients include leading global companies, service and technology providers, and investors. Clients use our services to guide their journeys to maximize operational and financial performance, transform experiences, and realize high-impact business outcomes. Details and in-depth content are available at **www.everestgrp.com**.

Stay connected

Website everestgrp.com

Social Media

- € July 2 DeverestGroup
- in @Everest Group
- @Everest Group
- ▶ @Everest Group

Blog everestgrp.com/blog Dallas (Headquarters) info@everestgrp.com +1-214-451-3000

Bangalore india@everestgrp.com +91-80-61463500

Delhi india@everestgrp.com +91-124-496-1000 London unitedkingdom@everestgrp.com +44-207-129-1318

Toronto canada@everestgrp.com +1-647-557-3475

This document is for informational purposes only, and it is being provided "as is" and "as available" without any warranty of any kind, including any warranties of completeness, adequacy, or fitness for a particular purpose. Everest Group is not a legal or investment adviser; the contents of this document should not be construed as legal, tax, or investment advice. This document should not be used as a substitute for consultation with professional advisors, and Everest Group disclaims liability for any actions or decisions not to act that are taken as a result of any material in this publication.