



Startups Redefining Talent Acquisition (TA) – Trailblazers

Recruitment Process Outsourcing (RPO) & Managed Service Provider (MSP) Market Report – October 2018: Complimentary Abstract / Table of Contents

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- Tracking services | Service providers, locations, risk
- Other | Market intelligence, service provider capabilities, technologies, contract assessment



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Background of the research

"Startups redefining Talent Acquisition – Trailblazers" is the third of a three-part series of reports outlining Everest Group's take on the impact of emerging digital technologies in the Talent Acquisition (TA) space. Each part touches upon specific dimensions of the technology landscape in TA and presents a holistic view of the potential impact of various technology levers on specific TA processes, or on TA as a whole.

The following points provide a brief overview of the contents of each of the three papers:

	Digital Technologies: The Next Frontier in Talent Acquisition (published)	This paper introduces and provides an overview of the key digital levers (particularly next- generation technologies) disrupting the TA space. The paper reflects on the organizational readiness, relative maturity of different next-generation technologies, current & future applications of these technologies, and any associated drivers, trends & challenges (<u>Link</u>)
\sum	Reimagining Talent Acquisition in a Digital-First Era (published)	This paper is a deep dive into the digitalization potential of various TA processes under the influence of next-generation technology levers. It also highlights the applications and benefits of various technologies for each TA process (<u>Link</u>)
3	Startups redefining Talent Acquisition – Trailblazers (current paper)	This paper evaluates the technology startup ecosystem in the TA space. It identifies some of the most interesting startups, and provides a qualitative and quantitative commentary on their growth, Market growth, etc.



Introduction to the current paper

Overview of the current paper

- The TA market is going through a paradigm shift, primarily driven by the next-generation digital technologies such as analytics, cognitive learning & Artificial Intelligence (AI), and automation. Organizations globally have to evaluate and invest in these technologies to remain competitive and relevant in the increasingly disrupted world
- Recently, factors such as talent deficit, problems of skilling & retaining niche talent, and the emergence of the millennial population demanding flexibility & better experience, have been posing several challenges to TA professionals and the HR. To improve the experience and efficiency of TA processes, firms have started focusing on employee-centric digital-first approaches
- Given the deficiency of skills and the knowledge associated with newage digital tools and levers, startups have emerged as one of the key drivers that have given an impetus to innovation through the use of pioneering digital technologies
- Improving agility/flexibility, cost reduction, gaining better insights, and process improvements have emerged as the key factors influencing the buyers' decision to go for RPO and MSP engagements. As a result, service providers are also looking to create a

partnership-driven startup ecosystem to offer the most advanced tools and technologies available in the market to their clients

- The two papers that were published earlier (parts I and II) talked about the prominence of digital technologies in the TA space, their use cases and adoption drivers, and challenges. The focus of this third part of the series is on understanding the TA startup ecosystem in detail, to identify the trailblazers that are transforming the TA processes as we know them, and to offer the maximum benefits to end users
- More than 450 startups were evaluated to arrive at a list of 25 top startups (also called "trailblazers") in the TA space though an assessment using various parameters around investor confidence, market success and technological expertise. The corresponding profiles of the trailblazers are listed at the end of this report
- The assessment is based on Everest Group's proprietary contractual database of ~4,000 RPO & MSP deals signed up to 2017, interactions with TA service providers & buyers of TA outsourcing services, and executive-level relationships with technology providers & industry associations

Scope of this report



PROCESS EVALUATED

Talent Acquisition – covering both permanent and contingent workforce acquisition

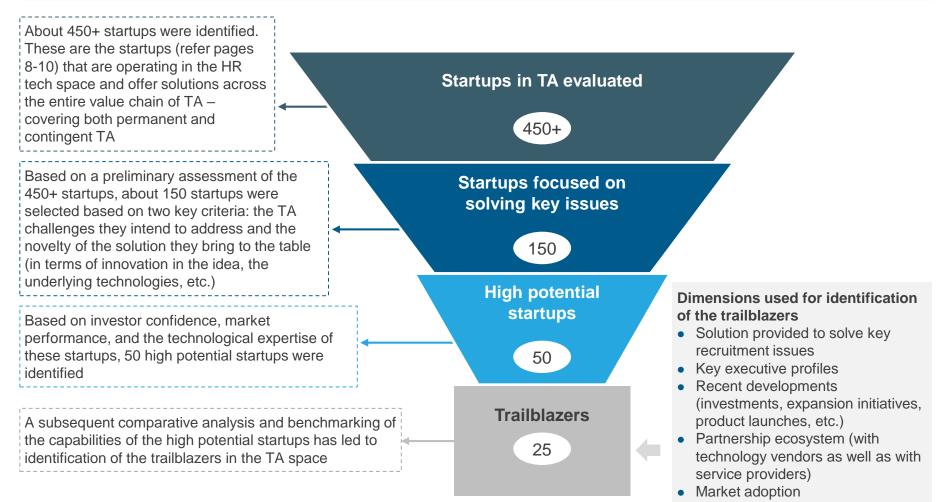








Research methodology



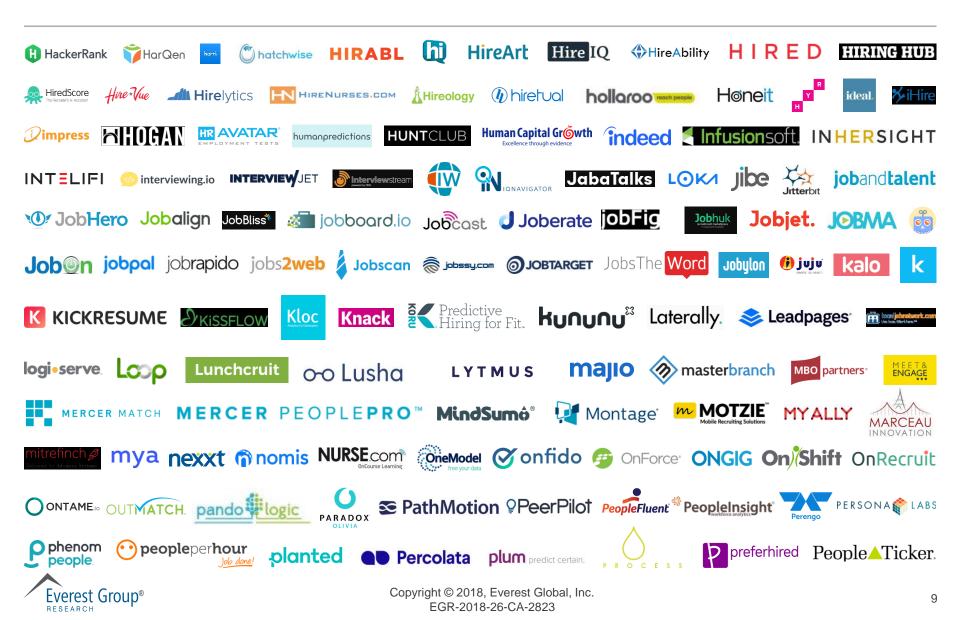
- Technological expertise
- Investor confidence and profile



Startups evaluated (page 1 of 3)



Startups evaluated (page 2 of 3)



Startups evaluated (page 3 of 3)



From the initial shortlist of 150 startups, 50 startups were identified as high potential startups, based on technological expertise, market performance, and investor confidence

Candidate attraction	Candidate / vendor sourcing & screening	Candidate assessment	Candidate engagement	Analytics & insights
ili Appcast [®]	BOUNTY JOBS	all convey of the second secon	mya	🔁 arena
COMPARABLY	<u>C</u> ATALAN <u>T</u>	F A M A	MYALLY	belong
Jibe	doximity	HackerRank		Brightfield Better Workforce Science.
pando logic	entelo	Hine Vue	P phenom people.	Eurningglass*
Se PathMotion	figure eight	Predictive Hiring for Fit.	SMASHFLY	Clustree
recruitics	HiringSolved		Talemetry	crunc hr
Otextio	jobandtalent	🐙 Montage	talla	ENGAGE
themuse	RESTLESS BANDIT Talent Rediscovery	OUTMATCH	Wade &Wendy	Joberate
WORK4	Shiftgig	pymetrics	X .	People Ticker.
ZipRecruiter	Upwork™	SKILLSURVEY	yello	



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After a detailed assessment, the following 20 startups emerged as talent acquisition trailblazers

Segments	Trailblazers				
Candidate attraction	P ZipRecrui	ter [®] WORK4 [®]	iii Appcast [®]	🔿 textio	COMPARABLY
Candidate / vendor sourcing & screening	<u>C</u> ATALAN <u>T</u>	Upwork	entelo	doximity	HiringSolved
Candidate assessment	Hire Vue	⊘ onfido	HackerRank	< 🔷 pymetric:	s 🟹 Montage
Candidate engagement	mya	SMASHFLY	X .	talla	PARADOX
Analytics & insights		Brightfield Better Workforce	ENCACE Science.	People▲Ticke	crunc hr er.



This study offers three distinct chapters providing a deep dive into key aspects of TA market; below are four charts to illustrate the depth of the report

Key focus areas for TA startups Talent acquisition startups by process Talent acquisition startups by process Percentage of total startups assessed Candidate / vendor Candidate Candidate Candidate Analytics and sourcing & 100% = 450+ startups insights attraction assessment engagement screening Candidate attraction Telephonic / Employer Candidate Applicant Demand video-based branding sourcing tracking rationalization assessment Candidate assessment 12-14% Candidate / vendor sourcing Candidate Talent community Resume-based Hiring manager Labor market 42-45% & screening management interviews correspondence assessment screening 12-14% Basic skill and Interview Workforce Job marketing Vendor sourcing Candidate engagement fit assessments scheduling planning 16-18% Offer Matching Background Supplier systems checking management optimization Analytics & insights Trailblazer profile Shortlisted recruitment startups by area TA digital startups | Evaluation of shortlisted startups Company overview Assessment Trailblazers Hiah □ Low XX helps job-seekers and employers by providing a platform for $\star \star \star \star \star$ Technology expertise recruiting firms, employers, and staffing agencies. The platform * * * * * Market growth compiles applications from job postings and provides a tool to

Shortlisted startups	Technology expertise	Market growth	Investor confidence
Startup 1			
Startup 2			
Startup 3			
Startup 4			
Startup 5			
Startup 6			
Startup 7			
Startup 8			
Startup 9			
Startup 10			

track, screen, and rank potential candidates. It also provides job Investor confidence * * * * * seekers with complimentary access to job boards and gives them updates on the application process. **Technological expertise** Eact sheet Uses Machine Learning (ML) algorithms. With the help of an application it Year of Incorporation 2010 enhances the user's experience and provides features such as XX XX. Co-founder and CEO Launched XX to streamline the onboarding process. It allow employers to Key executives take the next step in the hiring process with electronic offer letters, XX. Co-founder and COO employment agreements, and all other new hire-related paper work, while Headquarters California the United States guiding new employees through the digital signing process . Its job search platform has multiple features that makes the whole process Number of employees 200-500 easier for the user. The user can select from over XX million jobs, can apply Key investors Investor 1 for them with one click, and track the next steps after applying Investor 2 Investor 3 Market growth Investor confidence – Estimated total funding of US\$XX million · Announced XX Program, a mobile-friendly process that eliminates the barriers between candidates and employers May 2014 November 2015 July 2017 · Partnered with XX to enhance search features and help job-seekers to ------0 discover the available opportunities

Series B US\$XX million

- Partnered with XX to boost the number of job advertisements available on the
- platform with a target to reach out to two billion active monthly users
 Won the "XX" award at the 2016 XX Awards



Seed Round US\$XX millio Series A US\$XX million

Research calendar – Recruitment Process Outsourcing (RPO)

Published	Planned [] Current release
Flagship RPO reports	Release date
Recruitment Process Outsourcing (RPO) – Service Provider Landscape with Services PEAK Matrix™ Assessment 2018	April 2018
Recruitment Process Outsourcing (RPO) – Service Provider Profile Compendium 2018	June 2018
Recruitment Process Outsourcing (RPO) – Annual Report 2018	July 2018
Multi-Country Recruitment Process Outsourcing (MCRPO) – Service Provider Landscape with	
Services PEAK Matrix™ Assessment 2018	September 2018
Recruitment Process Outsourcing: Service Provider Landscape with PEAK Matrix™ Assessment 2018 – Europe	Q3 2018
Recruitment Process Outsourcing (RPO) – Buyer Report 2018	Q4 2018
Recruitment Process Outsourcing (RPO) – Service Provider Landscape with Services PEAK Matrix™ Assessment 2019	Q1 2019
Recruitment Process Outsourcing (RPO) – Annual Report 2019	Q2 2019

Thematic RPO reports

RPO 3.0	March 2017
Patient Care to Talent Care: Optimizing Talent Acquisition in Healthcare through Holistic Talent Management	March 2017
Enterprise Total Talent Acquisition (ETTA) – The Future-Ready Talent Approach	May 2017
Digital Technologies: The Next Frontier in Talent Acquisition	December 2017
Reimagining Talent Acquisition in a Digital-First Era	March 2018
Startups Redefining Talent Acquisition (TA) – Trailblazers	October 2018
Mega RPO Deals	

Note: For a list of all of our published RPO reports, please refer to our website page



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Research calendar – Managed Service Provider (MSP)

Published Planned	Current release
Flagship MSP reports	Release date
Managed Service Provider (MSP) – Service Provider Landscape with PEAK Matrix™ Assessment 2017	September 2017
Managed Service Provider (MSP) Service Provider Profile Compendium 2017	October 2017
Managed Service Provider (MSP) Annual Report 2018 – Towards the Next Frontier – Boldly Going Where Few Have Gone Before	December 2017
Managed Service Provider (MSP) - Service Provider Landscape with PEAK Matrix ™ Assessment 2018 – Asia Pacific	December 2017
Managed Service Provider (MSP) - Buyer Report 2018	August 2018
Managed Service Provider (MSP) - Service Provider Landscape with PEAK Matrix ™ Assessment 2018	September 2018
Managed Service Provider (MSP) Annual Report 2019	Q4 2018
Services Procurement (SOW) PEAK Matrix	Q4 2018

Thematic MSP reports

Digital Technologies: The Next Frontier in Talent Acquisition	December 2017
Managed Service Provider (MSP): A Peek into the Buyer's Mind – Continuous Innovation is the Key to Buyer Delight	February 2017
Reimagining Talent Acquisition in a Digital-First Era	March 2018
Startups Redefining Talent Acquisition (TA) – Trailblazers	October 2018
The Clash of MSP and PO	Q4 2018

Note: For a list of all of our published MSP reports, please refer to our website page



Additional RPO research recommendations

The following documents are recommended for additional insight into the topic covered in this research. The recommended documents either provide additional details or complementary content that may be of interest.

- 1. Digital Technologies: The Next Frontier in Talent Acquisition (EGR-2017-3-V-2457); 2017. The global services industry is undergoing a tremendous change from a receding arbitrage-first to a fast-growing digital-first model. The impact of such a transformation is being felt by every business function; HR and Talent Acquisition (TA) is no exception. The paper reviews evolution and relative maturity of different next-generation technologies - their current and future applications, factors fueling the growth of digital in TA, including the key outcomes of next-generation digital technologies, among others
- 2. Reimagining Talent Acquisition in a Digital-First Era (EGR-2018-26-R-2564); 2018. The global Talent Acquisition (TA) industry is undergoing a tremendous change, driven by an influx of tools and technologies built on the emerging digital technology landscape. "Reimagining Talent Acquisition in a Digital-First Era" is the second of a three-part series of reports outlining Everest Group's take on the impact of emerging digital technologies in the TA space. This paper is essentially a deep dive into the digitalization potential of various TA processes leveraging the next-generation technology levers
- 3. Recruitment Process Outsourcing Service Provider Landscape with PEAK Matrix[™] Assessment 2018 (EGR-2018-26-R-2610); The global RPO market witnessed good traction in 2017 with over 250 new contracts signed. The market in North America slowed down as compared to last year and the market in Asia Pacific continued to exhibit strong growth. The RPO market in Europe, Middle-East & Africa also continued to grow at a fast clip. As the market is becoming more competitive, service providers are taking the inorganic route to strengthen their capabilities in different geographies, industries, or recruitment technology

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Additional MSP research recommendations

The following documents are recommended for additional insight into the topic covered in this research. The recommended documents either provide additional details or complementary content that may be of interest

- 1. Managed Service Provider (MSP) Service Provider Landscape with PEAK Matrix™ Assessment 2018 (EGR-2018-25-R-2775); 2018. This report examines the dynamics of the MSP service provider landscape and its impact on the MSP market. Based on the comprehensive Everest Group PEAK Matrix, each of the MSP service providers are segmented into Leaders, Major Contenders, and Aspirants. The report also provides key insights into the capabilities of various service providers. It will assist key stakeholders (service providers, buyers, and technology providers) understand the current state of the regional MSP service provider landscape
- Managed Service Provider (MSP): A Peek into the Buyer's Mind Digital and Futuristic Outlook is the Key to Buyer Delight (EGR-2018-25-R-2. 2753); 2018. This report aims to provide an insight into the key factors driving MSP adoption among buyers, in addition to providing an overview of the buyers' perception of aggregate service provider performance. The analysis in this report is presented at three levels: key factors driving MSP adoption among buyers, MSP provider performance, and evolving buyer requirements
- 3. Reimagining Talent Acquisition in a Digital-First Era (EGR-2018-26-R-2564); 2018. The global Talent Acquisition (TA) industry is undergoing a tremendous change, driven by an influx of tools and technologies built on the emerging digital technology landscape. "Reimagining Talent Acquisition in a Digital-First Era" is the second of a three-part series of reports outlining Everest Group's take on the impact of emerging digital technologies in the TA space. This paper is essentially a deep dive into the digitalization potential of various TA processes leveraging the next-generation technology levers

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