



Life Sciences Report Card 2017 – Enterprise Initiatives and Service Provider Performance

Healthcare & Life Sciences BPS and ITS Market Report – March 2018: Complimentary Abstract / Table of Contents

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- Benchmarking | Pricing, delivery model, skill portfolio
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Background and methodology of research

Background of the research

The life sciences market experienced significant turbulence in 2017 as a result of a variety of factors, including escalating costs, widespread regulatory amendments, changing business models, and the evolution of the patient-centric paradigm (with mobile computing, social media platforms, "anytime-anywhere" information access, and self-service channels). These factors drove the market toward never-before-explored frontiers such as evidence-based medicine and pay-for-performance. Additionally, pressure to reduce costs pushed pharma companies toward centralization and collaboration to share R&D costs.

In 2018, pay-for-performance and evidence-based medicine drivers will gain momentum with more and more pharma companies investing in these areas. On top of that, we will see an increased need for a supply chain overhaul to support the complex logistics requirement for personalized medicine and support the regulatory push from authorities for transparency.

The report talks about:

- Key themes that dominated the life sciences market in 2017
- Key enterprise actions and central sourcing themes
- Ranking of top 15 life sciences service providers based on four life sciences PEAK Matrix[™] BP and IT services evaluations done in 2017
- Market outlook for 2018

The scope for the report includes:

• 37 outsourcing service providers who participated in four life sciences PEAK Matrix[™] BP and IT services evaluations in 2017



Overview and abbreviated summary of key messages

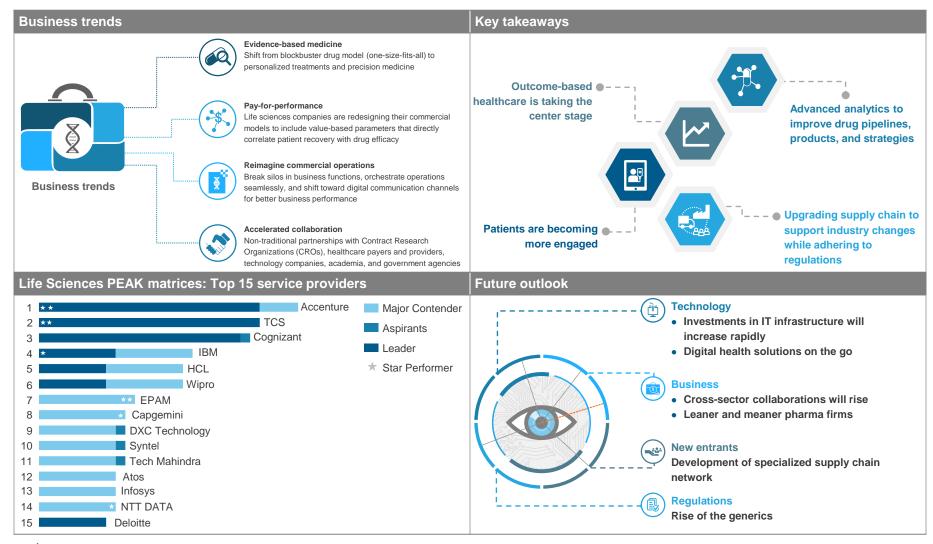
This report talks about key themes that dominated the life sciences market in 2017. It also discusses enterprise actions and central sourcing themes. The report lists top 15 life sciences service providers based on five healthcare PEAK Matrix[™] BP and IT services evaluations done in 2017 and gives a brief description of 2018 market outlook.

Some of the findings in this report, among others, are:

Business trends	Evidence-based medicine: Shift from blockbuster drug model (one-size-fits-all) to personalized treatments and precision medicine
	 Pay-for-performance: Life sciences companies are redesigning their commercial models to include value-based parameters that directly correlate patient recovery with drug efficacy
	 Reimagine commercial operations: Break silos in business functions, orchestrate operations seamlessly, and shift toward digital communication channels for better business performance
	 Accelerated collaboration: Non-traditional partnerships with Contract Research Organizations (CROs), healthcare payers and providers, technology companies, academia, and government agencies
Enterprise actions and sourcing themes	 Outcome-based healthcare is taking the center stage Patients are becoming more engaged
	Advanced analytics to improve drug pipelines, products, and strategies
	 Upgrading supply chain to support industry changes while adhering to regulations
Future outlook	Technology: Investments in IT infrastructure will increase rapidly and digital health solutions to be on the go
	Regulations: Rise of the generic drugs
	 Business: Cross-sector collaborations will rise and leaner and meaner pharma firms to arise
	 Sourcing: Development of specialized supply chain network models
•	



This study offers a deep dive into key life sciences business trends and enterprise actions of 2017; below are four charts to illustrate the depth of the report





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Research Calendar – Healthcare and Life Sciences BPS

	Published	Planned
Flagship reports	R	elease date
Healthcare payer BPO: Service Provider Profile Compendium	Ja	anuary 2018
Healthcare Report Card 2017: Enterprise Initiatives and Service Provider Performance		March 2018
Healthcare Payer BPO: Annual Report		Q1 2018
Healthcare Provider BPO: Annual Report		Q1 2018
Healthcare Payer BPO Deal Trends		Q2 2018
Healthcare Provider BPO Deal Trends		Q2 2018
Healthcare Payer BPO: Service Provider Landscape with Services PEAK Matrix [™] Assessment 2019		Q4 2018
Healthcare Provider BPO: Service Provider Landscape with Services PEAK Matrix [™] Assessment 2019		Q4 2018
Healthcare Provider BPO: Service Provider Profile Compendium		Q4 2018
Thematic reports	R	lelease date

Viewpoint – Rising Cost of Healthcare in the United States: Can Analytics Help?	August 2017
Viewpoint on Member Engagement of the Future, Part 1 (3 Part Series)	Q1 2018
Viewpoint on Member Engagement of the Future, Part 2 (3 Part Series)	Q2 2018
Viewpoint on RPA in Healthcare	Q2 2018
Viewpoint on Risk and Compliance	Q2 2018

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Research Calendar – Healthcare and Life Sciences BPS

	Published	Planned
Thematic reports		Release date
Viewpoint on Member Engagement of the Future, Part 3 (3 Part Series)		Q3 2018
Viewpoint on Value Based Care		Q3 2018

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Research Calendar – Healthcare and Life Sciences ITS

	Published Planned
Flagship reports	Release date
Healthcare Report Card 2017: Enterprise Initiatives and Service Provider Performance	March 2018
Life Sciences Report Card 2017: Enterprise Initiatives and Service Provider Performance	Q1 2018
Life Sciences Annual Report 2018: DevOps in Pharma	Q1 2018
Life Sciences – North America Digital PEAK™ Matrix for Services Assessment 2018	Q2 2018
Life Sciences – Europe Digital PEAK [™] Matrix for Services Assessment 2018	Q2 2018
Healthcare Annual Report 2018: Unpacking Al	Q2 2018
Digital Effectiveness for Payers Pinnacle Model Assessment 2018	Q3 2018
Healthcare Payers – Digital PEAK™ Matrix for Services Assessment 2018	Q3 2018
Healthcare – Analytics PEAK [™] Matrix for Products Assessment 2018	Q3 2018
Healthcare Providers – Digital PEAK [™] Matrix for Services Assessment 2018	Q4 2018
Engineering Services for Medical Devices – Service Provider Landscape with PEAK Matrix [™] Assessn	nent 2018Q4 2018

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Additional life sciences research references

The following documents are recommended for additional insight on the topic covered in this report. The recommended documents either provide additional details on the topic or complementary content that may be of interest

- Innovation in Pharmacovigilance How to Spend Smarter Not Higher (EGR-2017-12-V-2195); 2017. Despite spending billions of dollars, lack of drug-related Adverse Event (AE) reporting and subsequent drug safety breaches continue to impact millions of lives and cause financial losses. Pouring more money at their Pharmacovigilance (PV) arms is no longer an efficient solution, so what can the pharmaceutical companies do to get out of this quagmire?
- 2. Internet of Things (IoT) in Medical Devices (EGR-2017-12-V-2112); March 2017. Connected devices gather large amounts of medically-relevant data that has the potential to link vital patient statistics and manage multiple lifestyle diseases. This connectivity of medical devices makes them ripe for disruption by a suite of technologies popularly known as the Internet-of-Things (IoT). However, this disruption can reap financial benefits only when enterprises can make sense of the data generated, overcoming challenges such as regulatory hurdles, data security, and interoperability. Everest Group unravels the IoT space in medical devices by looking at critical aspects such as the business case, challenges, enablers, use-cases, and growth aspects.
- 3. Life Sciences Digital IT Services Service Provider Landscape with PEAK Matrix[™] Assessment 2016 (<u>EGR-2016-12-R-1919</u>); September 2016. The report covers digital IT market trends in life sciences, landscape of service providers for life sciences digital IT services, assessment of the service providers on a number of capability-related dimensions, and implications for life sciences digital IT buyers and service providers.

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