



# Managed Service Provider (MSP) – Service Provider Profile Compendium 2016

Managed Service Provider (MSP)

Market Report: December 2016 – Preview Deck

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**▶** Contact Center

**Global Sourcing** 

**Service Optimization Technologies** 

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#### **Custom research capabilities**

- Benchmarking | Pricing, delivery model, skill portfolio
- Peer analysis | Scope, sourcing models, locations
- Locations | Cost, skills, sustainability, portfolio - plus a tracking tool
- Tracking services | Service providers, locations, risk
- Other | Market intelligence, service provider capabilities, technologies, contract assessment

#### **Subscription information**

- The full report is included in the following subscription(s)
  - Managed Service Provider (MSP)
- In addition to published research, a subscription may include analyst inquiry, data cuts, and other services
- If you want to learn whether your organization has a subscription agreement or request information on pricing and subscription options, please contact us



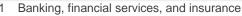
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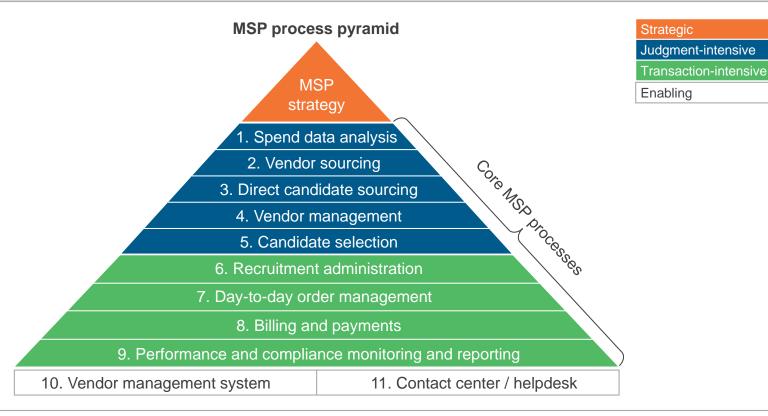
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# Everest Group defines MSP as the <u>transfer of ownership</u> of all or part of the management of an organization's contingent/temporary staffing activities on an ongoing basis



Everest Group defines MSP deals as ones which satisfy the following key characteristics:

- A minimum of four core processes are included
- A minimum contract term of one year
- Scope of hires includes temporary/contingent hires, SoW consultants<sup>1</sup>, and independent contractors

<sup>1</sup> Statement of Work (SoW) consultants are contracted for project-based work with pre-determined deliverables (as specified in the SoW) to be completed within a fixed amount of time. They are often paid on the basis of final outcome/deliverable, but maybe paid on an hourly basis as well Source: Everest Group (2016)



### A detailed view of MSP processes

#### Strategy (done in-house)

- Mission/corporate strategy
- Business strategy
- Geographic strategy
- Technology strategy

#### Spend data analysis

- Baseline analysis
- Data "cube" construct
- Saving-opportunities identification
- Hire-volume rationalization

#### Vendor sourcing

- Sourcing strategy
- Vendor selection
- Contracting

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Sourcing implementation

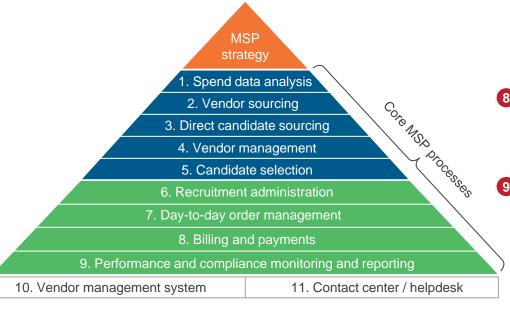
#### Direct candidate sourcing

- Sourcing strategy
- Hiring requirements specifications / standards
- Channel identification

#### Vendor management

- Vendor relationship management
- Contract administration
- Service level / standards monitoring

Source: Everest Group (2016)



#### Candidate selection

- Screening
- Assessment
- Background verification

#### Recruitment administration

- Candidate tracking
- Interview scheduling and co-ordination
- Offer-letter management
- On-boarding

# Day-to-day order management

- Approval workflow
- Requisition
- Order distribution
- Expediting/troubleshooting

#### Strategic

Judgment-intensive

Transaction-intensive

Enabling

#### Billing and payments

- Invoice receipt
- Consolidated billing
- Supplier payments

# Performance and compliance monitoring and reporting

- Vendor assessment
- Overall program assessment
- Service levels / standards monitoring
- Compliance management
- Policies and procedures
- Performance and results reporting

# Vendor management

- Proprietary platform
- Technology support





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## MSP service capability and strategy

#### Company profile

XXXX

Headquarters: xx Leadership: XX Ownership: Private Parent company: XX

Stock exchange/symbol: XX Website: www.xyz.com

#### MSP experience (2014)

- Total managed spend: xx
- Total number of current MSP clients: xx
- Total number of contingent workers managed: xx

#### Technology strategy

#### **Proprietary Vendor Management System (VMS)**

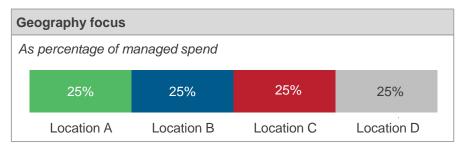
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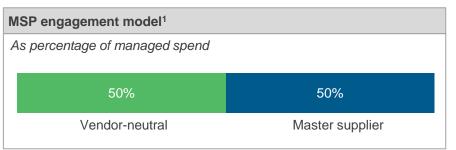
Number of current deployments: xx

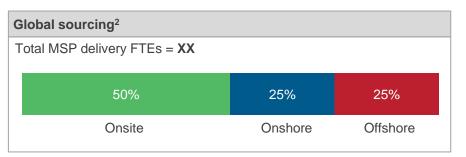
**Technology partnerships** 

VMS: XX Others: XX

Number of technology-related FTEs: xx







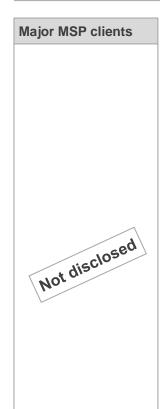
- 1 MSP engagement model (based on percentage of requisitions filled by MSP (or subsidiary / sister company): Vendor-neutral (0 to 10% requisitions), hybrid (10 to 50% requisitions), and master-supplier (greater than 50% requisitions)
- 2 FTEs in low-cost offshore or nearshore locations and delivering services to high-cost locations

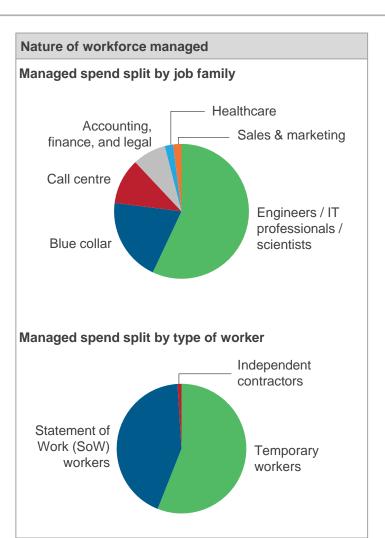
Source: Everest Group (2016)

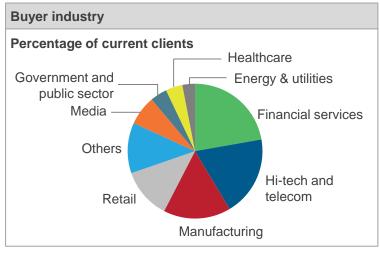


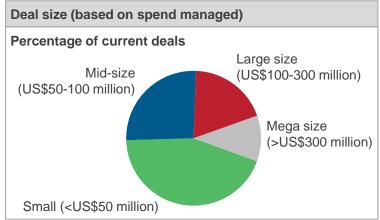
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# MSP portfolio













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Everest Group

# Key MSP delivery locations



#### XXX

## **Everest Group assessment**



#### **Strengths**

- XXX is a North America-based provider with supplier partners around the globe. It has good coverage across all the major industries. It has strong capabilities in hiring blue collar as well as engineers / IT workers
- XXX's core competency lies in designing customized solutions for its customers by using the most advanced technology to improve the underlying processes
- It has a core suite of proprietary technologies to manage every kind of labor including temp, SoW, and Independent Contractors (IC)
- It leverages direct sourcing effectively by utilizing tools such as its freelancer management system, employer branding, and social media
- Apart from managing the SoW spend for its buyers, it also has the capability to manage their tail-end procurement spend effectively and, thus, offering them additional savings
- Agility, effective relationship management, very low attrition in the internal team, and flexibility are some of the strengths cited by buyers

#### Areas of improvement

- XXX's country coverage is limited as most of its clients are based out of North America and a number of deals in its portfolio are single-country deals. It needs to aggressively expand its coverage in other geographies to emerge as a major player in the MSP space
- Buyers cited that in certain instances, the resolution of issues takes more time than expected. However, they are able to identify the root cause of the problem

1 Based on contractual and operational information as of 2015 Source: Everest Group (2016)



# **MSP** research calendar

	Published Current
Торіс	Release date
Clever Machines at Your Service	February 2016
MSP: A Partnership Approach Through Gainsharing	February 2016
The Future of MSP: Next-generation Workforce Management	February 2016
MSP in Europe: A Homogenous Solution for a Heterogeneous Market?	February 2016
Managed Service Provider (MSP) – Service Provider Profile Compendium 2015	March 2016
Multi-Country Payroll Outsourcing (MCPO): A Must-check Buffet for MNCs in Asia Pacific	April 2016
Heralding a New Era of Transformative Business Process Services through Technology	April 2016
Robotic Process Automation in HR Outsourcing: Not the Same as Other Business Process Service Lines	April 2016
Analytics BPS – Service Provider Landscape with PEAK™ Matrix Assessment	April 2016
Talent Acquisition in Asia Pacific: Diverse Demands Ensuring Growth	May 2016
Analytics BPS – Service Provider Profile Compendium	May 2016
Offshoring in MSP: A Scenario – Based Analysis of Potential Savings	October 2016
MSP Service Provider Landscape with PEAK Matrix Assessment 2016	December 2016
MSP Service Provider Profile Compendium 2016	December 2016
MSP Annual Report 2016	Q1 2017
MSP Service Provider Landscape in Europe with PEAK Matrix	Q1 2017
Technology in Business Process Services (BPS) – Service Provider Landscape	Q1 2017



### **Additional MSP related research recommendations**

The following documents are recommended for additional insight into the topic covered in this research. The recommended documents either provide additional details on the topic or complementary content that may be of interest

- 1. MSP in Europe: A Homogenous Solution for a Heterogeneous Market? (EGR-2016-3-R-1698); 2016. This report provides an overview of the MSP market in Europe detailing the various heterogeneities in the market. Historically pioneered by US-headquartered organizations that had a presence in Europe, the MSP market in Europe has reached a tipping point where many locally headquartered buyers have started embracing MSP solutions. This is further fueling the growth engine and resulting in double digit growth in many European countries
- 2. The Future of MSP: Next-generation Workforce Management (<u>EGR-2016-3-E-1695</u>); 2016. This report provides an insight into the emerging themes in contingent workforce management space. The Managed Service Provider (MSP) market is growing and evolving quickly. Related markets, such as Recruitment Process Outsourcing (RPO), and Indirect Procurement Outsourcing (PO) are influencing and shaping the MSP market, leading to the emergence of a futuristic MSP model through next-generation workforce management. This influence is causing both enterprises and MSP providers to view MSP differently
- 3. Managed Service Provider (MSP) Service Provider Landscape with PEAK Matrix™ Assessment 2016 (EGR-2016-3-R-2032); 2016. The global MSP market is undergoing a transformation due to evolving business requirements of buyers. As a result, service providers are reshaping their value proposition as well as bringing in innovative solutions to cater to the market demand. The service provider landscape of MSP is also undergoing a transition, with increasing number of non-staffing legacy players joining the fray

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#### **About Everest Group**

Everest Group is a consulting and research firm focused on strategic IT, business services, and sourcing. We are trusted advisors to senior executives of leading enterprises, providers, and investors. Our firm helps clients improve operational and financial performance through a hands-on process that supports them in making well-informed decisions that deliver high-impact results and achieve sustained value. Our insight and guidance empowers clients to improve organizational efficiency, effectiveness, agility, and responsiveness. What sets Everest Group apart is the integration of deep sourcing knowledge, problemsolving skills and original research. Details and in-depth content are available at www.everestgrp.com.

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