

## Life Sciences Clinical and R&D IT Services – Service Provider Landscape with PEAK Matrix<sup>™</sup> Assessment 2015

Healthcare & Life Sciences IT Market Report: October 2015 – Preview Deck

Copyright © 2015, Everest Global, Inc. EGR-2015-12-PD-1603

## **Our research offerings for global services**



Global services tracking across functions, sourcing models, locations, and service providers – industry tracking reports also available

▶ BFSI<sup>1</sup> Information Technology
 ▶ BFSI<sup>1</sup> Business Process
 ▶ Finance & Accounting
 ▶ Healthcare & Life Sciences
 ▶ Procurement
 ▶ Application & Digital
 ▶ Human Resources
 ▶ Cloud & Infrastructure
 ▶ Recruitment Process
 ▶ Global Sourcing
 ▶ Contact Center
 ▶ Locations Insider<sup>™</sup>

#### **Custom research capabilities**

- Benchmarking | Pricing, delivery model, skill portfolio
- Peer analysis | Scope, sourcing models, locations
- Locations | Cost, skills, sustainability, portfolio
   plus a tracking tool
- Tracking services | Service providers, locations, risk
- Other | Market intelligence, service provider capabilities, technologies, contract assessment

#### **Subscription information**

- The full report is included in the following subscription(s)
   Healthcare & Life Sciences Outsourcing
- In addition to published research, a subscription may include analyst inquiry, data cuts, and other services
- If you want to learn whether your organization has a subscription agreement or request information on pricing and subscription options, please contact us



Corporate Headquarters Office: +1-214-451-3000 info@everestgrp.com



European Headquarters Office: +44-207-129-1318 unitedkingdom@everestgrp.com

1 Banking, financial services, and insurance



### **Background and scope of the research**

#### Background of the research

The healthcare landscape has been subject to significant turbulence on account of a gamut of factors, including escalating costs, widespread regulatory amendments, changing business models, and the evolution of the patient-centric paradigm (with mobile computing, social media platforms, and "anytime-anywhere" information access). This combination of disruptive and legacy factors has driven healthcare firms to adopt new technologies, and at the same time revamp their existing systems, processes, and interfaces.

As the technology mandate for healthcare enterprises evolves, so do their relationships with IT service providers. This, in turn, is driving the need for relevant research and market intelligence on demand and supply trends in healthcare outsourcing across the three major market segments – payer, provider, and life sciences. Everest Group's Healthcare and Life Sciences (HLS) IT research program addresses this market's requirement by analyzing outsourcing trends and service provider capabilities specific to HLS IT.

In this report, we analyze the capabilities of 16 IT service providers specific to clinical and R&D IT services in the global life sciences space. These service providers are mapped on the Everest Group Performance | Experience | Ability | Knowledge (PEAK) Matrix, which is a composite index of a range of distinct metrics related to a provider's capability and market success. We focus on:

- The landscape of service providers for clinical and R&D IT services in the life sciences space
- Assessment of the service providers on a number of capability-related dimensions
- Characteristics of Leaders, Major Contenders, and Aspirants on the Everest Group PEAK Matrix
- Implications for life sciences IT buyers and service providers

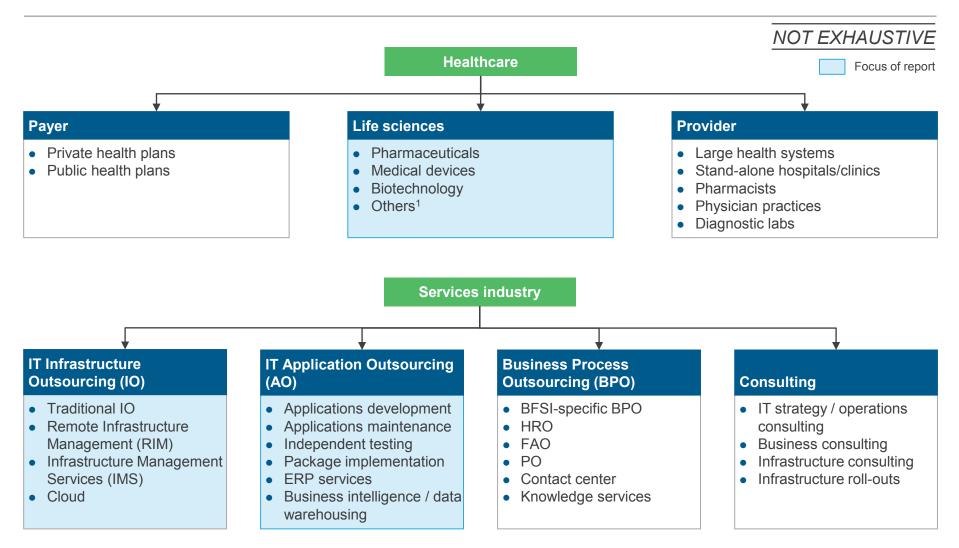
#### Scope of this report

- Industry: Life sciences (pharmaceuticals, medical devices, biotechnology, and other life sciences<sup>1</sup>)
- Services: Clinical and R&D IT services
- Geography: Global
- Sourcing model: Third-party IT transactions; excludes shared services or Global In-house Centers (GICs)
- 1 Includes healthcare data & information services and medical products distribution



Copyright © 2015, Everest Global, Inc. EGR-2015-12-PD-1603

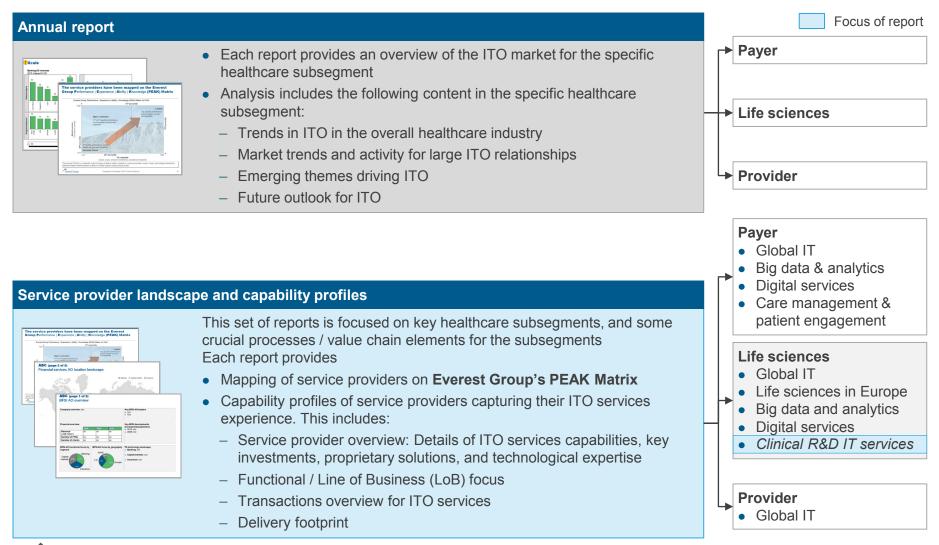
# This report examines the service provider landscape for large annuity contracts in the life sciences IT market



1 Includes healthcare data & information services and medical products distribution

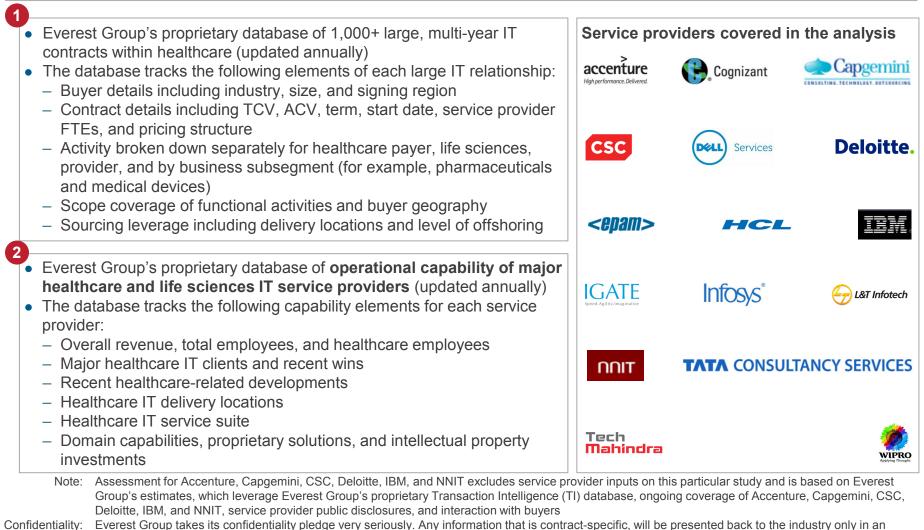


# This report is a part of Everest Group's series of reports focused on ITO in healthcare in 2015





## Everest Group's healthcare outsourcing research is based on two key sources of proprietary information



Confidentiality:



## **Table of contents**

| Topic   | e no. |
|---|-------|
| Introduction and overview   | . 4   |
| Executive summary   | . 13  |
| Summary of key messages   |       |
| Implications for key stakeholders   | . 15  |
| Clinical and R&D data life sciences   |       |
| Key themes  | . 18  |
| Clinical and R&D IT framework – Scope vs. Enablers  | 19    |
| Value chain adoption  | . 20  |
| Service lines driving IT demand across categories   | . 21  |
| Deal analysis   | . 21  |
| PEAK Matrix for life sciences clinical and R&D IT services  | 31    |
| • Everest Group Performance   Experience   Ability   Knowledge (PEAK) Matrix for life sciences clinical and R&D |       |
| IT services   |       |
| Service provider capability summary dashboard   | . 36  |
| Key characteristics of service providers on the PEAK Matrix   | . 38  |
| Appendix  | 47    |
| Appendix     Glossary of key terms  | 48    |
| Healthcare & life sciences IT research calendar   |       |
| References  | 51    |



## **Overview and abbreviated summary of key messages**

This report provides a comprehensive assessment of the service provider landscape for clinical and R&D IT services in the life sciences industry, and maps the leading service providers on Everest Group's PEAK Matrix. It also includes segment-wise analysis incorporating enterprises' feedback about service providers.

Some of the findings in this report, among others are:

Everest Group

| PEAK Matrix for<br>life sciences<br>clinical and R&D IT | <ul> <li>Analysis of the service provider landscape for life sciences clinical and R&amp;D IT leveraging the Everest Group's PEAK Matrix reveals three distinct categories: Leaders, Major Contenders, and Aspirants</li> <li>Digital comprises over one-third of life sciences IT transactions, mostly as an add-on scope inclusion</li> <li>Life sciences enterprises are reorienting business strategies to focus on their core competence. Therefore, clinical and pre-clinical elements are becoming a hot bed of technology enablement, with a strong focus on data-driven solutions</li> <li>Analysis of transactions with clinical and R&amp;D in scope reveals analytics being leveraged in less than one-third of the deals</li> <li>North America accounted for over four-fifths of the clinical and R&amp;D IT activity; at the same time, Asia Pacific and Latin America showed very low activity in this space</li> <li>Pharmaceuticals firms show the dominant uptake of clinical and R&amp;D IT services within the life sciences spectrum</li> </ul> |
|---|---|
| Implications for<br>key stakeholders                    | <ul> <li>Enterprise buyers need to accelerate smarter drug development to counter rising costs with IT enabling new constructs</li> <li>Buyers should reorient business models to focus on core competence vs. spreading too thin</li> <li>Service providers should adapt to newer deal constructs (As-A-Service, integrated services, and gainsharing) to exhibit more skin in the game</li> <li>Vendors need to draw linkages between technology offerings &amp; business impact to core R&amp;D</li> <li>Vendors look to increase invest in consistent thought leadership to create credibility &amp; market recall</li> <li>Providers should develop a differential talent mix with more SMEs and domain specialists</li> </ul>   |
| Everect Group   | Copyright © 2015, Everest Global, Inc.  |

EGR-2015-12-PD-1603

8

## This study provides a deep dive into the life sciences clinical and R&D IT service provider landscape; below are few charts to illustrate the depth of the report

| Life scienc   | es clinical and                                  | d R&D v                            | alue chain   |           |                                 | Clinical an        | d R&       | D IT tran | saction a             | ctivity               | in differ  | ent life s            | ciences           |
|---|--|------------------------------------|--|-----------|---------------------------------|--------------------|------------|-----------|-----------------------|-----------------------|------------|-----------------------|-------------------|
|   |  |                                    |  |           | NOT EXHAUSTIVE                  | subsegme           |            |           |                       | 2                     |            |                       |                   |
| Life sciences value chain   |  | Adoptions                          | Adoption status Evolved Emerging Limited   |           |                                 |                    |            | Measu     | ire of activity       | High                  | Medium     | Low                   |                   |
| Drug discovery / Clinical and pre-clinical trials Annufacturing Marketing and sales Supply chain and distribution |  |                                    | Subvertical scope of life sciences clinical R&D IT contracts                                 |           |                                 |                    |            |           |                       |                       |            |                       |                   |
| Clinical  | R&D value chain                                  | Scope                              |  |           |                                 |                    |            | Leade     | rs                    | Major Conte           | enders     | Aspirants             | 6                 |
| Early discovery and targ validation   | Pre-clinical                                     | Clinical trials<br>(Phase 1, 2 &   | 3) Pharmacov   | vigilance | Regulatory affairs              | Subvertical 1      |            |           | I                     |                       |            |                       |                   |
| LIMS  | Pharmacodynamics                                 | Clinical trials and management sys | stems management   |           | Electronic-data-capture systems | Subvertical 2      |            |           | I                     |                       |            |                       |                   |
| Molecular modeling  | ADME   | Governance fran<br>Method developr | solutions  |           | eLabeling                       | Subvertical 3      |            |           |                       |                       |            |                       |                   |
| Cheminformatics   | Lab automation<br>and devices                    | validation                         |  | Ĵ         |                                 | Subvertical 4      |            |           |                       |                       |            |                       |                   |
| Key sourcing segments of value chain elements   |  |                                    |  |           |                                 |                    |            |           |                       |                       |            |                       |                   |
| Life scienc   | Life sciences clinical and R&D IT revenue growth |                                    |  |           |                                 | Capability         | asse       | ssment o  | of service            | provid                | ers        |                       |                   |
| Measure of activity 🔲 High 📒 Medium 🔲 Low   |  |                                    |  |           |                                 |                    |            | -         |                       |                       |            |                       |                   |
| Large active life sciences IT deals<br>with clinical & R&D in scope   |  | I                                  | Life sciences clinical and R&D IT<br>services revenue growth<br>2013-2014; CAGR (Percentage) |           | Measure of capability:          |                    | Low        |           | Mediu                 | m                     |            | High                  |                   |
| Number of deals   |  | I                                  |  |           |                                 |                    | $\bigcirc$ |           |                       |                       | 99         |                       |                   |
|   | Service provider                                 | 1                                  |  | Se        | ervice provider 1               |                    |            |           | Densis                | Dellares              |            | Dana                  | Madad             |
| >20%  | Service provider 2                               |                                    | >20%   | Se        | ervice provider 2               | Service provider   | Scale      | Scope     | Domain<br>investments | Delivery<br>footprint | Innovation | Buyer<br>satisfaction | Market<br>success |
|   | Service provider 3                               | 3                                  |  | Se        | ervice provider 3               | Service provider 1 |            |           |                       |                       |            |                       |                   |
|   | Service provider                                 | 1                                  |  | Se        | ervice provider 1               | Service provider 2 |            |           |                       |                       |            |                       |                   |
| 10-20%  | Service provider 2                               | 2                                  | 10-20%   | Se        | ervice provider 2               | Service provider 3 |            |           |                       |                       |            |                       |                   |
|   | Service provider 3                               | 3                                  |  | Se        | ervice provider 3               | Service provider 4 |            |           |                       |                       |            |                       |                   |
|   | Service provider                                 | 1                                  |  | Se        | ervice provider 1               | Service provider 5 |            |           |                       |                       |            |                       |                   |
| <10%  | Service provider 2                               | 2                                  | <10%   | Se        | ervice provider 2               | Service provider 6 |            |           |                       |                       |            |                       |                   |
|   | Service provider 3                               |                                    |  | Se        | ervice provider 3               | Service provider 7 |            |           |                       |                       |            |                       |                   |

Source: Everest Group (2015)



### **Healthcare & Life Sciences research calendar**

|   |   | Published Current |
|---|---|-------------------|
| Торіс   |   | Release date      |
| State of the Healthcare ITO Market: 2015 - Decoding the Wi    | nds of Change   | March 2015        |
| State of the Life Sciences IT Market: 2015 - Comprehending    | the Elements of Change in the Life Sciences IT Landscape        | May 2015          |
| IT Outsourcing in the Life Sciences Industry – Service Provi  | der Landscape with PEAK Matrix™ Assessment 2015                 | June 2015         |
| IT Outsourcing in Life Sciences – European Service Provide    | er Landscape with PEAK Matrix™ Assessment 2015                  | July 2015         |
| IT Outsourcing (ITO) in the Life Sciences Industry – Annual   | Report 2015: Integrated Services Strategy in the Age of Digital | July 2015         |
| IT Outsourcing in Life Sciences: Digital – Service Provider L | andscape with PEAK Matrix <sup>™</sup> Assessment 2015          | July 2015         |
| Life Sciences Big Data and Analytics IT Services – Service    | Provider Landscape with PEAK Matrix™ Assessment 2015            | September 2015    |
| Life Sciences Clinical and R&D IT Services – Service Provid   | ler Landscape with PEAK Matrix™ Assessment 2015                 | October 2015      |
| IT Outsourcing in Healthcare Payer Industry – Service Provi   | der Landscape with PEAK Matrix™ Assessment 2015                 | Q4 2015           |
| IT Outsourcing in the Healthcare Payer Industry – Annual R    | eport 2015: Go-to-Market Strategy For Healthcare IT             | Q4 2015           |
| Payer big data and analytics – Service Provider Landscape     | with PEAK Matrix Assessment 2015                                | Q4 2015           |
| IT Outsourcing in the Life Sciences Industry – Service Provi  | der Profile Compendium 2015                                     | Q4 2015           |
| Payer digital – Service Provider Landscape with PEAK Matr     | ix Assessment 2015  | Q4 2015           |
| IT Outsourcing in Healthcare Provider Industry – Service Pr   | ovider Landscape with PEAK Matrix <sup>™</sup> Assessment 2015  | Q4 2015           |
| IT Outsourcing in Healthcare Provider Industry – Annual Re    | port 2015   | Q4 2015           |
| IT Outsourcing in Healthcare Payer Industry – Service Provi   | der Profile Compendium  | Q4 2015           |
| IT Outsourcing in Healthcare Provider Industry – Service Pr   | ovider Profile Compendium 2015                                  | Q4 2015           |
| Everest Group   | Copyright © 2015, Everest Global, Inc.<br>EGR-2015-12-PD-1603   | 10                |

### **Additional Healthcare & Life Sciences research references**

The following documents are recommended for additional insight on the topic covered in this report. The recommended documents either provide additional details on the topic or complementary content that may be of interest

- IT Outsourcing in Life Sciences Industry Service Provider Landscape with PEAK Matrix<sup>™</sup> Assessment 2015 (EGR-2015-12-R-1469); 2015. In this report, we analyze the capabilities of 20 leading ITO service providers specific to the global life sciences sector. These service providers are mapped on the Everest Group PEAK Matrix, which is a composite index of a range of distinct metrics related to a service provider's capability and market success
- 2. Life Sciences Digital IT Services Service Provider Landscape with PEAK Matrix<sup>™</sup> Assessment 2015: Scaling the Next Frontier (EGR-2015-12-R-1512); 2015. This inaugural report provides a comprehensive assessment of the service provider landscape for digital IT services in the life sciences industry. It maps 15 leading service providers on the Everest Group PEAK Matrix, which is a composite index of a range of distinct metrics related to a service provider's capability and market success. The report also provides an overview of how digital is disrupting the life sciences industry value chain, drivers of adoption, deal trends, evolving definitions, and focus of investments
- 3. Life Sciences Big Data and Analytics IT Services Service Provider Landscape with PEAK Matrix<sup>™</sup> Assessment 2015 (EGR-2015-12-R-1565); 2015. This inaugural report provides a comprehensive assessment of the service provider landscape for big data and analytics IT services in the life sciences industry. It maps 18 leading service providers on the Everest Group PEAK Matrix, which is a composite index of a range of distinct metrics related to a service provider's capability and market success. The report also provides an overview of the extent of big data / analytics adoption across the life sciences value chain, drivers of adoption, deal trends, evolving definitions, and focus of investments

For more information on this and other research published by Everest Group, please contact us:

Jimit Arora, Vice President: Abhishek Singh, Practice Director: Nitish Mittal, Senior Analyst: Mayank Maria, Analyst: jimit.arora@everestgrp.com abhishek.singh@everestgrp.com nitish.mittal@everestgrp.com mayank.maria@everestgrp.com

Website: www.everestgrp.com | Phone: +1-214-451-3000 | Email: info@everestgrp.com



Copyright © 2015, Everest Global, Inc. EGR-2015-12-PD-1603



From **insight** to **action**.

#### **About Everest Group**

Everest Group is a consulting and research firm focused on strategic IT, business services, and sourcing. We are trusted advisors to senior executives of leading enterprises, providers, and investors. Our firm helps clients improve operational and financial performance through a hands-on process that supports them in making well-informed decisions that deliver high-impact results and achieve sustained value. Our insight and guidance empowers clients to improve organizational efficiency, effectiveness, agility, and responsiveness. What sets Everest Group apart is the integration of deep sourcing knowledge, problemsolving skills and original research. Details and in-depth content are available at www.everestgrp.com and research.everestgrp.com.

**Dallas (Headquarters)** info@everestgrp.com +1-214-451-3000

New York info@everestgrp.com +1-646-805-4000

**Toronto** canada@everestgrp.com +1-647-557-3475

London unitedkingdom@everestgrp.com +44-207-129-1318

Delhi india@everestgrp.com +91-124-284-1000

#### Stay connected

#### **Websites**

www.everestgrp.com research.everestgrp.com



Blog

IN BLUE SHIRTS

www.sherpasinblueshirts.com