

Market Vista™: 2023 Year in Review and Outlook for 2024

March 2024: Complimentary Abstract / Table of Contents





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- ► Artificial Intelligence (AI)
- ► Asset and Wealth Management
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- ▶ Process Orchestration
- ► Procurement and Supply Chain
- ▶ Recruitment
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- ► Retirement Technologies
- ▶ Revenue Cycle Management
- ▶ Rewards and Recognition
- ▶ SAP Services
- ► Service Optimization Technologies
- ► Software Product Engineering Services
- ► Supply Chain Management (SCM) Services
- ▶ Sustainability Technology and Services
- ► Talent Genius™
- ► Technology Skills and Talent
- ► Trust and Safety
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Benchmarking

Contract assessment

Peer analysis

Market intelligence

Tracking: providers, locations, risk, technologies

Locations: costs, skills, sustainability, portfolios

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Global services market developments in 2023 | summary of key developments

While the global services industry had a strong post-pandemic rebound and recorded double-digit revenue growth in 2021 and 2022, its growth rate declined significantly in 2023, with a revenue growth of 3-5%



Service provider revenue was significantly impacted by a pullback in discretionary spending and project delays/cancellations



In line with the revenue, the headcount growth across most providers was also limited



The GBS model; however, grew significantly, both in terms of new center setups and an increase in headcount in the existing centers



In spite of the top-line pressure, major service providers managed their profitability well



Service providers and mature GBS organizations took advantage of the talent war ceasefire to rebalance their service delivery locations portfolios



Talent development (upskilling/reskilling) gained prominence over talent acquisition



Global services market outlook for 2024 | key trends that will shape the market in 2024



We are entering 2024 with cautious optimism.



There are indications of growth revival in outsourcing, with green shoots emerging in most disrupted segments.



The GBS model is expected to maintain its momentum in 2024.



Enterprises will increasingly engage with providers to help them set up. grow, and transform their GBS.



Cost pressures will force GBS and service providers to deploy innovative cost optimization strategies.



Service delivery locations portfolio rebalancing is on the cards.



Talent management and development (and not acquisition) will take center stage.

Provider developments | framework for assessment

Financial performance

Financial performance of MV index providers



Provider center setups

Delivery center setups for providers

Revenue and headcount

Revenue and headcount growth of global and offshore-heritage providers



Provider activity



M&As

M&A activity of providers

Market Vista provider transactions

Outsourcing transaction activity for providers





Alliances

Alliance activity of providers

Outsourcing transactions | framework for assessment

Deal drivers: representative of global services demand from enterprises

Deal attributes: representative of incremental supply provided by providers

Buyer revenue

Size of the buyer enterprise (e.g., <US\$1 billion, US\$1-10 billion, and >US\$10 billion)



Deal duration

Timeframe of an outsourcing deal (e.g., 0-3, 3-5, 5-7, and >7 years)

Enterprise headquarters

Headquarter geography of the buyer enterprise (e.g., North America (NA), the Rest of Europe (RoE), the UK, and the Rest of the World (RoW))



Outsourcing transactions



Digital

Digital-focused outsourcing deal

Elements defining the attributes of a deal

Vertical mix

Industry of the buyer enterprise (e.g., BFSI, manufacturing, retail and Consumer Packaged Goods (CPG), Energy and Utilities (E&U), healthcare, technology and communication, and government)





Deal size

Value of an outsourcing deal (e.g., <US\$50 million, US\$50-99 million, US\$100-199 million, US\$200-999 million, and >US\$1,000 million)



Elements related

to the enterprise

signing the deals

Global Business Service (GBS) market activity | framework for assessment

GBS drivers: representative of global services demand from enterprises

GBS attributes: representative of incremental supply supported by new in-house delivery centers

Enterprise revenue

Revenue of the enterprises categorized in >US\$10 billion (large), US\$1-10 billion (midsize), and <US\$1 billion (small)



Region

Region of the new in-house delivery centers (e.g., APAC excluding India, CEE, Latin America (LATAM), the UK and Western Europe, NA, and MEA

Enterprise headquarters

Headquarter geography of the enterprise (e.g., Asia Pacific (APAC), North America (NA), the UK and Western Europe, Latin America, Middle East and Africa (MEA), and Central and Eastern Europe (CEE))



(GBS) market activity



Function

Functions supported by the new in-house delivery center (e.g., IT, BP, or both)

Elements defining the attributes of the new in-house delivery center

Vertical mix

Industry of the enterprise (e.g., BFSI, manufacturing, retail and CPG, E&U, healthcare, technology, and government)





Digital

Digital-focused new in-house delivery center

Elements related

to the enterprise

establishing GBS

Location activity | framework for assessment

New overall center setups

Overall center setups

Total center setups across onshore and offshore-nearshore locations



Tier activity

Center setups across tier-1 and tier-2/3 locations

Type of center

Center setups across providers and GBS



In-house and providers delivery setup activity



Top-10 locations

Center setup share of top-10 locations

Activity across regions

Center setups across regions: APAC, nearshore Europe, LATAM, and MEA





Digital landscape

Digital activity distribution

Provider developments | Market Vista™ Index providers



Global providers































































Persistent



L&T Technology Services













Note: Worldline, Atos's payment group, was deconsolidated from Atos' account



¹ This report covers only IBM Consulting

² AKKA and Modis merged to join Akkodis

³ LTI and Mindtree merged to join LTIMindtree

Market Vista™ encompasses a suite of offerings

Multiple delivery formats allow global sourcing managers to access information in a way that supports the decision-making process

Market Vista™ offering Description				
Quarterly and annual reports	 Quarterly report with in-depth coverage of transactions, location, GBS, and provider trends Annual report covering summary of the quarterly reports, along with forward-looking views for the upcoming year 	✓		
Industry insight reports	Industry-specific reports covering details on global sourcing adoption in leading enterprises and markets (healthcare life sciences, CPG, insurance, banking, capital markets, and oil & gas)	₹,		
Key issues in global sourcing reports	These are unique reports based on annual surveys that capture market sentiments across buyers and providers on key aspects of the global sourcing industry	✓		
Location database	Annually updated database of location statistics, e.g., cost, attrition, and inflation rates, for 25 major cities	✓		
Blogs/viewpoints	Viewpoints and blogs on contemporary global services issues of interest to enterprises, SSCs / in-house delivery centers, and providers	✓		
Analyst consultation	Analyst access for personalized insights and additional perspectives	✓		

Research calendar

Market Vista™

	Published Current release Planned
Reports title	Release date
Market Vista™: Industry Insights – Healthcare	October 2022
Market Vista™: Industry Insights – Retail and CPG	December 2022
Market Vista™: Q4 2022	December 2022
Market Vista™: Q1 2023	March 2023
Market Vista™: 2022 Year in Review and Outlook for 2023	April 2023
2023 Key Issues in Global Sourcing	April 2023
Market Vista™: Q2 2023	June 2023
Market Vista™: Industry Insights – Oil and Gas	June 2023
Market Vista™: Q3 2023	September 2023
Market Vista™: Industry Insights – Life Sciences	December 2023
Market Vista™: Q4 2023	December 2023
Market Vista™: Q1 2024	February 2024
Market Vista™: 2023 Year in Review and Outlook for 2024	March 2024
Market Vista™: Q2 2024	Q2 2024
Market Vista™: Q3 2024	Q3 2024
Market Vista™: Q4 2024	Q4 2024

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