

Market Report Market Vista™

Industry Insights – Telecom and Network

May 2022 : Complimentary Abstract / Table of Contents





Copyright © 2022 Everest Global, Inc.

We encourage you to share these materials internally within your company and its affiliates. In accordance with the license granted, however, sharing these materials outside of your organization in any form – electronic, written, or verbal – is prohibited unless you obtain the express, prior, and written consent of Everest Global, Inc. It is your organization's responsibility to maintain the confidentiality of these materials in accordance with your license of them.

Our research offerings

This report is included in the following research program(s): Market Vista™

- Application Services
- Banking and Financial Services Business Process
- Banking and Financial Services Information Technology
- ► Catalyst[™]
- Clinical Development Technology
- Cloud and Infrastructure
- Contingent Staffing
- Contingent Workforce Management
- Conversational AI
- Customer Experience Management Services
- Cybersecurity
- Data and Analytics
- Digital Adoption Platforms (DAP)
- Digital Engineering Services
- Digital Services
- Digital Workplace
- Employee Experience Management (EXM) Platforms
- Engineering Services
- Enterprise Platform Services

- Finance and Accounting
- Financial Services Technology (FinTech)
- Global Business Services
- Healthcare Business Process
- ► Healthcare Information Technology
- Human Resources Outsourcing
- Insurance Business Process
- Insurance Information Technology
- Insurance Technology (InsurTech)
- Insurance Third-Party Administration (TPA) Services
- Intelligent Document Processing (IDP)
- Interactive Experience (IX) Services
- ► IT Services Executive Insights™
- Life Sciences Business Process
- ► Life Sciences Information Technology
- ► Locations Insider[™]
- Marketing Services
- ► Market Vista™
- Mortgage Operations

- Multi-country Payroll
- Network Services and 5G
- Outsourcing Excellence
- Pricing-as-a-Service
- Process Mining
- Procurement
- Recruitment
- Retirements Technologies
- Rewards and Recognition
- Service Optimization Technologies
- Software Product Engineering Services
- Supply Chain Management (SCM) Services
- Sustainability Technology and Services
- Talent Excellence GBS
- Talent Excellence ITS
- Technology Skills and Talent
- Trust and Safety
- Work at Home Agent (WAHA) Customer Experience Management (CXM)

If you want to learn whether your organization has a membership agreement or request information on pricing and membership options, please contact us at **info@everestgrp.com**

Learn more about our custom research capabilities

Benchmarking

Contract assessment

Peer analysis

Market intelligence

Tracking: providers, locations, risk, technologies

Locations: costs, skills, sustainability, portfolios

Contents

For more information on this and other research published by Everest Group, please contact us:

Hrishi Raj Agarwalla, Practice Director

Parul Jain, Practice Director

Azaan Nazer, Senior Analyst

Shivani Mudgil, Manager

Anushka Kochar, Senior Information Specialist

1.	Overview, scope, trends, and value chain				
	Research Methodology	5			
	Overview of the telecom industry	6			
	Key trends in the telecom industry	7			
	Key trends for global sourcing in telecom	8			
	Key stakeholders in the telecom industry	9			
	Key processes – telecom and network	10			
2.	Leading offshore locations leveraged for service delivery	15			
3.	Offshore penetration and sourcing mix across key functions in telecom				
	Sourcing mix for telecom operations	18			
	Sourcing mix for traditional IT services	19			
	Sourcing mix for corporate functions	20			
	Sourcing mix for digital services	21			
4.	Global sourcing maturity across functions in telecom	22			
	Maturity framework	23			
	Global sourcing maturity across functions	24			
5.	Adoption of digital services in telecom	29			
	Key digital focus areas for telecom firms	30			
	Adoption of next-generation technologies	31			
6.	Talent war in the telecom industry	36			
7.	Appendix	38			
	• Glossary	39			
	Research calendar	41			

Introduction

Background of the research

The report provides fact-based data and analysis on key trends and developments in global outsourcing for the telecom and network industry. The report captures key developments across offshore and nearshore locations leveraged for service delivery, offshore and nearshore penetration and sourcing mix, global sourcing maturity, and adoption of digital services in the telecom and network industry. It also presents opportunities, implications, and challenges for providers and enterprises in the next normal.

The scope and methodology of this report includes:

- · Key global sourcing trends in the telecom industry
- · Value chain processes in the telecom industry
- Leading offshore locations leveraged for service delivery
- Offshore penetration and sourcing mix across key functions, including telecom operations, corporate functions (F&A, HR, and procurement), and digital services such as analytics, automation, Artificial Intelligence (AI) / Machine Learning (ML), cloud, Internet of Things (IoT), and blockchain
- Global sourcing maturity across key functions telecom operations, IT services, corporate functions, and digital functions
- Adoption of digital services (analytics, automation, AI/ML, cloud, IoT, and cybersecurity) in telecom
- The talent war and mitigation measures

Scope of this report





Industry Telecom and network industry

Overview of the telecom industry

Overview

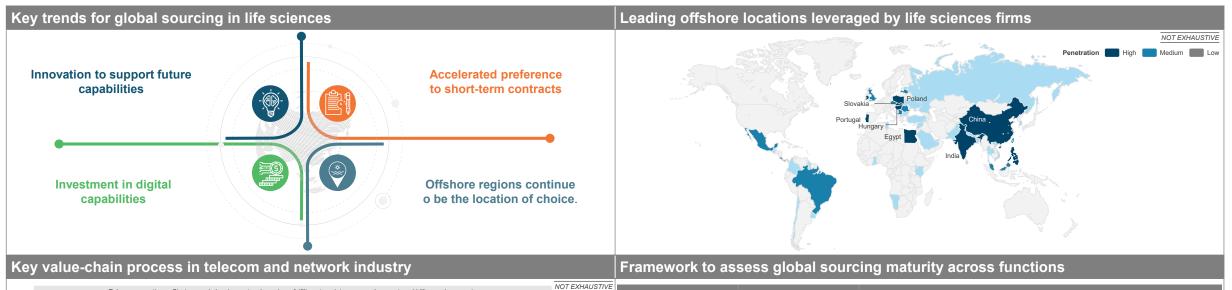
Key market

players

- Global Business Services (GBS) organizations have been at the forefront of innovation and Research and Development (R&D) for telecom companies, aiding in strategic development. Other than delivering high maturity telecom operations, delivery of next-generation technology services has gained more focus in recent years with the changing telecom industry landscape
- Telecom enterprises are increasingly investing in transformation through digital products and platforms. Digital technologies such as Artificial Intelligence (AI) / Machine Learning (ML), cloud, blockchain, cybersecurity, IoT, mobility, and data analytics are redefining the overall telecom industry landscape
- The current macroeconomic situation in Europe and an all-time high industry attrition have acted as accelerators for adopting digital capabilities to streamline processes, invest in 5G, and increase focus on cybersecurity. These new focus areas present an opportunity for telecom GBS organizations and service providers to establish themselves and deliver more value-added capabilities
 - GBS centers are being increasingly leveraged by telecom enterprises for network operations, innovation, R&D, customer center support, and digital capabilities including IoT, analytics, cloud, and AI
- Enterprises must adopt talent retention initiatives, enhanced network operations delivery, multi-geography penetration, regulatory compliance measures, supply-side demand mitigation efforts, and a combination of next-generation technology capabilities to overcome key business challenges
- This report focuses on the global sourcing adoption (of both GBS centers and third-party service providers) by leading technology firms
- Examples of key market participants:
 - Telecom enterprises Amazon, Dell, Facebook, Google, HP, Huawei, Intuit, Microsoft, Oracle, Samsung, SAP, and Uber
 - Global service providers supporting the telecom industry Accenture, Cognizant, HCL, IBM, Infosys, Tech Mahindra, TCS, and Wipro
 - Other specialist service providers supporting the telecom industry AnChain.AI, KoreConX, Minsait, and Viking Analytics



This study offers six distinct chapters providing a deep dive into key aspects of life sciences market; below are four charts to illustrate the depth of the report



× - 0	Telecom operations - Strategy and planning, network services, fulfillment, maintenance and support, and billing and payments								
Business Product	planning	Network services	Fulfillment	support	payments				
planning • Market s • Resourc • Supply c planning	& offer portfolio trategy & policy e strategy & planning thain strategy &	 Network operations management Network optimization Customer-centric managed 	Order management Provisioning Activation Order fall-out management Platform implementation Distribution and logistics support Asset management	Technical support Customer service Incident and problem management Field service management Service level management	Pricing management Invoice validation and production Billing support Revenue assurance Payment management				
blocesses	Traditional IT services - IT application development & maintenance, infrastructure management, system integration and maintenance, and security								
	Corporate function	s - Finance & Accounting (F&A), H	luman Resources (HR), procureme	ent (non-core), legal, sales and ma	arketing, and corporate IT				
Digital services - automation, AI, analytics, blockchain, IoT, cloud, cybersecurity, and mobility									

		Assessment rating – how to interpret			
			Medium maturity		
Factors	Dimensions of assessment				
Nature of work	Mix of rule-based vs. complex / judgment-oriented work	Predominantly rule-based work supported	Both rule-based and complex work supported, with a skew toward rule- based work	Both rule-based and complex work supported, with a skew toward complex work	
Average scale of operations for global / regional work	Size of teams handling the function	Evidence of small-scale centers (<100 FTEs per function for leading players) supporting global/regional operations	Evidence of medium-scale centers (100-200 FTEs per function for leading players) supporting global/regional operations	Evidence of large-scale center (200+ FTEs per function for leading players) supporting global/regional operations	
Number of key players supporting global / regional work	Number of leading players leveraging back-office for the function (supporting global / regional work)	No/limited companies supporting the function	Some companies (four to six) supporting the function	Multiple companies (seven to ten) supporting the function	
Level of ownership	Degree of independence / end-to-end execution of a process	No independence in carrying out a process	Provides some level of independence in executing a process	End-to-end execution of a process	

Research calendar Market Vista™

Current release Published Planned **Reports title Release date** Market Vista™: Q2 2021 May 2021 Market Vista[™]: Industry Insights – Technology July 2021 Market Vista™: Q3 2021 August 2021 November 2021 Market Vista[™]: Industry Insights – Insurance Market Vista™: Q4 2021 December 2021 Market Vista™: Industry Insights – Banking December 2021 Trump Cards: Driving Healthcare Innovation During Uncertainty December 2021 It Is Not a Talent War; It Is a New Reality – 2022 Key Issues in Global Sourcing February 2022 Market Vista[™]: Q1 2022 February 2022 It Is Not a Talent War; It Is a New Reality – 2022 Key Issues in Global Sourcing – Service Provider Perspective March 2022 Market Vista™: 2021 Year in Review and Outlook for 2022 March 2022 Market Vista[™]: Industry Insights – Telecom and Network May 2022 Market Vista™: Q2 2022 Q2 2022 Market Vista™: Q3 2022 Q3 2022 Market Vista[™]: Industry Insights – Healthcare Q3 2022







Everest Group is a research firm focused on strategic IT, business services, engineering services, and sourcing. Our research also covers the technologies that power those processes and functions and the related talent trends and strategies. Our clients include leading global companies, service and technology providers, and investors. Clients use our services to guide their journeys to maximize operational and financial performance, transform experiences, and realize high-impact business outcomes. Details and in-depth content are available at **www.everestgrp.com**.

Stay connected

Website everestgrp.com

Social Media

- € July 2 Content Street Stree
- in @Everest Group
- @Everest Group
- ▶ @Everest Group

Blog everestgrp.com/blog Dallas (Headquarters) info@everestgrp.com +1-214-451-3000

Bangalore india@everestgrp.com +91-80-61463500

Delhi india@everestgrp.com +91-124-496-1000 London unitedkingdom@everestgrp.com +44-207-129-1318

Toronto canada@everestgrp.com +1-647-557-3475

This document is for informational purposes only, and it is being provided "as is" and "as available" without any warranty of any kind, including any warranties of completeness, adequacy, or fitness for a particular purpose. Everest Group is not a legal or investment adviser; the contents of this document should not be construed as legal, tax, or investment advice. This document should not be used as a substitute for consultation with professional advisors, and Everest Group disclaims liability for any actions or decisions not to act that are taken as a result of any material in this publication.